



Office of the Vice-President (Finance & Operations)  
3600 McTavish Street, Suite 1200, Montréal, Québec H3A 0G3

## SSMU 2016-2017 Operating Budget

Prepared by Zacheriah Houston, Vice-President (Finance and Operations)

Submitted 29 April 2016 to the Board of Directors

### Introductory Note

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Dear Directors,

Herein is my submission of the 2016-2017 Operating Budget.

The completion of this budget proved to be particularly challenging. As you will recall, the March 2016 revision of the 2015-2016 Operating Budget projected a deficit of \$130,000. In order to offset the effects of this deficit, the goal was to not only break the 2016-2017 budget even, but to find the funds to run a \$100,000 surplus, in order to begin replenishing the CERF. A significant time investment was required to accomplish the amount of operational restructuring required to free up \$230,000 in the budget, and it was necessary that we examine each of the Society's 90 departments in detail. As a result, a draft budget was presented to Council on April 7<sup>th</sup>, 2016, and the approval of the final budget was deferred to the Board of Directors.

The 2016-2017 Operating Budget presented today contains significant savings of \$242K in operational areas, a \$17K increase in student fees, an increase of \$129K to administrative expenses, a \$9K reduction in spending for governance and executive portfolios, a \$13K reduction in the deficit from programming, a \$27K increase in profits from publications, a \$3K reduction in the deficit from Services, and a \$47K cut to student group-related expenses. These changes are detailed throughout this report. The cumulative effect of these changes is a \$100,000 surplus, which will be transferred to the CERF at the end of the year.

When preparing the budget, particular attention was paid to ensuring that we are not relying on one-time or short-lived revenue sources or short-term expense reductions to achieve this. Instead, permanent operational changes have been made, resulting in budget intended to be sustainable in the long-run.

Please note that several accounting changes are being made for the 2016-2017 fiscal year – these changes are noted throughout this report.

Finally, please note that the work contained in this document is the product of collaboration between the General Manager, the Comptroller, the Human Resources Advisor, the Accounting Department, the Executive Committee, and many other permanent staff members.

For the compiled Global Budget (for approval), please refer to Appendix A.

Respectfully submitted,

Zacheriah Houston  
Vice-President (Finance and Operations)





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## Understanding the Budget

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### Fiscal Year

It is important to note that the SSMU budgets according to its fiscal year. The Society's fiscal year is June 1<sup>st</sup> to May 31<sup>st</sup>. Thus, the proposed 2016-2017 Operating Budget is the budget for June 1<sup>st</sup>, 2016 to May 31<sup>st</sup>, 2017.

### Departments

The SSMU segments its budget into individual budgets for around 90 different "departments". A department can be an area of the Society's operations (e.g. governance, security, building), a student group (e.g. SACOMSS, Volunteer Service), an event (e.g. Four Floors), or a fund (e.g. Campus Life Fund). Each department has its own individual budget.

### Global Budget vs. Department Budgets

Since there are 90 departments, each with their own budget, the SSMU Budget is quite long – around 1,400 lines, or 15 pages. As a result of this, this report examines the "Global Budget" – the summary of the "bottom line" of each individual Department Budget. In other words, the Global Budget is an outline of the surplus or deficit from each Department Budget.

This document examines each section of the Global Budget in detail, but does not go into detail regarding the individual Department Budget for each Department.

The Global Budget can be found in Appendix A, and a detailed breakdown of the Department Budget for each department can be found in Appendix B.

### Columns of the Budget

In the budgets contained in this document, there are several columns. A description of each column is below.

**2014-2015 Actuals:** This column contains the actual surplus or deficit incurred by each department during the 2014-2015 fiscal year. This column shows the *net* surplus (i.e. net revenue) or deficit (i.e. net expense). For example, Gerts both incurs expenses and earns revenues, but during the 2014-2015 year, a *net* revenue (or in other words, a surplus) of \$9,744 was earned by Gerts.

**2015-2016 Actuals as at Feb. 29:** This column contains the actual surplus or deficit incurred for each department by the Society as of February 29, 2016, during the 2015-2016 fiscal year. These values can be compared to the budget for 2015-2016 and used to predict values for the 2016-2017 budget, but they are not especially useful because they are subject to fluctuations due to the unpredictable nature of the timing of many of the Society's expenses and revenues.

**2015-2016 Budget, Mar. Revision:** This column shows the budget for the 2015-2016 year, as of the most recent (March 2016) budget revision. Examining these values allows for the comparison of the budget for 2016-2017 with the budget for the 2015-2016 year and allows one to easily identify areas where the 2016-2017 budget varies significantly from the previous year.

**2016-2017 Budget:** This is the most important column – this is the actual budget for the 2016-2017 year, being submitted for approval in this report.

**Variance, 2015-16 vs. 2016-17, Unf(Fav):** This column shows the variance between the 2015-2016 budget (March 2016 revision) and the proposed 2016-2017 budget for each department. In other words, it shows



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how much the budget for each department has changed from the previous year. “Unf(Fav)” indicates that unfavorable variances are shown in black, without brackets, while favorable variances are shown in red, surrounded by brackets. For example, “3,940” indicates a deficit of \$3,940, while “(103,858)” indicates a surplus of \$108,858.

Note that a “favorable variance” occurs when a deficit has decreased or a surplus has increased, and an “unfavorable variance” occurs when a deficit has increased or a surplus has decreased.

### Fee Funded vs. Subsidized Departments

Many departments are funded by fees which are restricted specifically for that department. The result of this is that the “student fee revenue” for that department will always equal its budgeted expenses. In other words, fee-funded departments are always budgeted to break even. Thus, when looking at the Global Budget, the budget for a fee-funded department will always be zero. This does not mean that the department in question does not spend any money, but rather that the total cost to the Society of that department is zero because the expenses are covered by revenue from restricted student fees.

For example, in the “Services” section of this report, M-SERT (Dept. 7015) is budgeted to break even (i.e., it is budgeted for \$0). If one wanted to know the exact amount of fees that M-SERT generates, or the amount of money it spends annually, they would need to look for “Dept. 7015 – M-SERT” in Appendix B, which contains the detailed Department Budgets for each department.



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## Operations

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The Operations budgets include the budgets for several different areas of the Society.

The first type of operations run by the SSMU are the revenue-generating operations. The SSMU manages two food and beverage operations, i.e. the Student Run Café (Dept. 1590) and Gerts (Dept. 1599); MiniCourses (Dept. 3084), inexpensive, non-credit courses offered by the SSMU; and Events (Dept. 1031), which refers to the revenue generated by charging room-booking fees to external companies that hold events in the Shatner Building.

Additionally, the SSMU has some operations for which the primary purpose is not to generate revenue – these are the William Shatner University Centre (Dept. 2022 – Shatner Building) and Security operations (Dept. 1210).

During the 2015-2016 year, total operational costs were significantly above that of the 2014-2015 year – around \$~147K higher in total. This was due to several factors, including reduced revenue from MiniCourses, a larger deficit from the Student Run Café, and the fact that with the removal of some commercial tenants and increasing maintenance costs, the Shatner Building cost around \$75K more to operate.

For the 2016-2017 year, operational costs have been significantly reduced, seeing the total deficit reduced by \$~242K. The means by which this was achieved are outlined below.

### Events

There are no significant changes to the budget for Events (Dept. 1031). Continued profitability is expected. Revenue has been increasing, and thus generally the budget would project increased revenue for 2016-2017, however in order to remain conservative, the budget reflects a slight decrease in revenues due to the possibility of reduced building traffic with the construction taking place on McTavish.

### Security

Security (Dept. 1210) has been downsized significantly by eliminating after-hours security and reducing the amount of security agents stationed at Gerts. SSMU staff (e.g. Security Manager, bar staff, porters, etc.) will act as security when an agent is not necessary, and the Gerts budget contains a provision for around 25h/week of external security, which is necessary for peak times. The Security budget contains a \$2,500 provision to cover the occasional need for additional external security, when SSMU staff are unavailable.

Security costs incurred as a result of building events do not need to be budgeted for in this department, as they are covered by the relevant department (for internal events) or billed to groups (for external events).

The total savings from these changes amount to around \$104K per year.

### The Nest / Student Run Café (SRC)

For the SRC (Dept. 1590), the budget reflects a conservative 30% drop in revenue due to the McTavish street closure. Expenses have also been reduced by altering the staff composition – by spreading overhead costs across the SRC, Gerts, Events, Building, etc., the SRC's operating costs are lower.

### Gerts

The primary changes to Gerts (Dept. 1590) are a reduction in salaries/labor costs of \$~50K, and an increase in security costs of \$25K, due to Gerts now being required to use external agents for some of the week. An effort to reduce expenses such as rentals, cleaning costs, clothing, repairs and maintenance, food costs,

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alcohol costs, and materials and supplies also saved around \$10K. This resulted in a total increase in profits by \$~35K.

Notably, Gerts profits for the last two years have been unusually low. During 2014-2015, it appeared that the street closure affected sales significantly, and during 2015-2016, sales recovered slightly, but not to the level of sales seen in past years. This suggests that continued growth could be expected, however because the effects on building traffic of the upcoming McTavish street closure have yet to be seen, this budget does not project continued growth of sales. Instead, efforts to increase Gerts' profitability were focused on reducing labor, reducing the cost of goods sold, and the other measures mentioned above.

### Shatner Building

The Building (Dept. 2022) deficit has been reduced by around \$70K. This was achieved by reducing building hours (the building will be closing on Sundays), which resulted in \$11K in savings, increasing rent revenue, reducing contract expenses, and reducing porter hours. A \$15K provision is also included in the contracts budget for costs related to the McTavish construction.

### MiniCourses

During 2015-2016, MiniCourses (Dept. 3084) profits were abnormally low, and this appears unlikely to repeat itself in 2016-2017. Thus, the budget was restored to \$20K in profits.

### Individual Budgets – Operations

| Operations                        | Deficit(Surplus) from Department |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|-----------------------------------|----------------------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                   | 2014-2015<br>Actuals             | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 1031 - Events                     | (67,481)                         | (49,412)                              | (62,939)                             | (59,000)            | 3,940                                       |
| 1210 - Security                   | 112,296                          | 81,580                                | 113,569                              | 9,711               | (103,858)                                   |
| 1590 - The Nest/ Student Run Café | 67,119                           | 94,002                                | 129,347                              | 100,028             | (29,319)                                    |
| 1599 - Gerts                      | (9,744)                          | (3,822)                               | (16,701)                             | (50,842)            | (34,141)                                    |
| 2022 - Shatner Building           | 231,071                          | 222,754                               | 307,196                              | 235,457             | (71,739)                                    |
| 3084 - MiniCourses                | (23,000)                         | (17,151)                              | (12,869)                             | (20,000)            | (7,131)                                     |
| <b>Total Operations</b>           | <b>310,261</b>                   | <b>327,951</b>                        | <b>457,603</b>                       | <b>215,354</b>      | <b>(242,248)</b>                            |



## Student Fees

In addition to many different restricted fees, the Society charges its membership a base membership fee (the “base fee”). This fee ranges from \$15.03/term to \$42.95/term, depending on each member’s program and the number of credits in which they are enrolled.

The base fee is indexed to inflation, and thus the total revenue generated from the base fee tends to increase every year.

For 2016-2017, non-allocated student fee revenue is projected to be \$1.746M – around \$17K higher than the previous year. This value was determined by taking the previous year’s revenue of \$1.746M and adjusting it to an estimated 1% inflation. One percent is a conservative estimate for inflation, and any enrollment increases – McGill is predicting a small increase in total undergraduate enrollment – will also act as a buffer.

## Individual Budgets – Student Fees

| Non-Allocated Student Fees              | Deficit(Surplus) from Department |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|-----------------------------------------|----------------------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                         | 2014-2015<br>Actuals             | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 3000 - Non-Allocated Student Fees       | (1,700,272)                      | (1,728,871)                           | (1,728,871)                          | (1,746,152)         | (17,281)                                    |
| <b>Total Non-Allocated Student Fees</b> | <b>(1,700,272)</b>               | <b>(1,728,871)</b>                    | <b>(1,728,871)</b>                   | <b>(1,746,152)</b>  | <b>(17,281)</b>                             |





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## Administration

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Administrative expenses are, by far, the largest section of the Operating Budget. This category includes items such as salaries for the permanent staff that assist with the administration of the Society (e.g. accountants, IT support staff), student staff salaries, bank charges, legal fees, auditor fees, insurance fees, and office supplies costs. These types of costs are reflected in General Administration (Dept. 3021). This section also includes IT (Dept. 2000), and Executive Administrative Departments, which primarily include telephone costs, printing costs, and student staff salaries.

The Society's total administrative expenses are around \$1.5M per year. This can be roughly divided into permanent staff salaries (72.6%); student staff salaries (9.1%); IT costs (2.3%); professional, legal, and insurance fees (9.5%); and printing, office supplies, postage, telephones, photocopying, automobile, and bank fees expenses (6.5%).

From 2015-2016, the total net administration expenses have increased by approximately \$130K. However, a large part of this increase (approx. \$80K) was due to salaries shifting from non-administrative departments *into* General Administration due to operational restructuring. Thus, the "real" increase in expenses to the Society coming from the administration departments is closer to \$50K. It is also worth noting that around 30%-50% of this \$50K increase can be attributed to inflation.

Furthermore, although administrative expenses have increased overall, the amount of the increase is significantly lower than the initial draft of the budget. In order to reduce the Society's administrative expenses as much as possible, significant cuts were made to salaries in various administrative departments. This included a 40% cut to student staff positions, and elimination of certain permanent staff positions.

### General Administration

The General Administration (Dept. 3021) budget is the largest component of Administration. Initial drafts of this budget were projecting General Administration costs (primarily contracts and salaries) to be significantly higher than the final product, and thus large efforts were made to cut expenses where possible.

This final draft of the budget reflects a net \$20K increase in expenses from the previous year. However, approximately \$90K of salary expenses were moved *out* of the General Administration Department and into the Executive Administrative Departments (discussed further below). Because of this accounting change, it is more useful to consider the total change to all administration budgets (discussed above).

### IT

The majority of the Society's IT (Dept. 2000) costs are software subscriptions. This is software used by the SSMU such as Microsoft Office, Adobe Illustrator, Wufoo, Smart Recruiters, Groupwise, Vibe, Mailchimp, SurveyMonkey, Google, EMS, BMS, Bitdefender, iWeb, Sage AccPacc ERP, etc.

For the 2016-2017 year, software costs were increased to account for a switch to a new cloud-based document management and email software, and an additional \$2,100 CAD was added in order to upgrade the SSMU wufoo subscription.

The 2016-2017 budget also reflects the fact that as of June 1<sup>st</sup>, 2016, all software will be recorded in the IT department.

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### Executive Administrative Departments

These departments are used to record the costs related to the administration of each executive's portfolio. Such costs primarily include telephones, office supplies, travel (where applicable), credit card fees, other membership fees, and printing/photocopy costs.

A major variance is seen between the 2015-2016 budgeted deficit and the 2016-2017 budgeted deficit. This is primarily due to an accounting change. As of June 1<sup>st</sup>, 2016, all salaries and benefits expenses for casual staff working within the portfolio of an executive will be recorded in the respective administrative department. E.g. the salaries paid to casual staff such as the Funding Commissioner, Club Auditor, FERC Commissioner, and other finance-related staff will be recorded in the VP Finance (Admin) department (Dept. 4015).

Furthermore, another notable change is that, with the addition of a new executive – the Vice-President Operations – there are additional telephone, photocopy, etc. costs that will be incurred by the Society.

A final notable change for the 2016-2017 year is that the Vice-President (University Affairs) and the Vice-President (Student Life) will no longer be attending the Student Union Development Summit (SUDS). This measure was taken to reduce expenses, as attending the conference costs the Society around \$2,500 annually.

### Individual Budgets – Administration

#### General Administration and IT

| General Administration & IT                  | Deficit(Surplus) from Department |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|----------------------------------------------|----------------------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                              | 2014-2015<br>Actuals             | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 2000 - IT                                    | 20,897                           | 12,470                                | 18,393                               | 36,906              | 18,513                                      |
| 3021 - General Administration                | 1,231,354                        | 902,418                               | 1,288,280                            | 1,308,053           | 19,773                                      |
| <b>Total General Administration &amp; IT</b> | <b>1,252,251</b>                 | <b>914,888</b>                        | <b>1,306,674</b>                     | <b>1,344,959</b>    | <b>38,286</b>                               |

#### Executive Administrative Departments

| Executive Administrative Departments              | Deficit(Surplus) from Department |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|---------------------------------------------------|----------------------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                                   | 2014-2015<br>Actuals             | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 4010 - Presidential Portfolio (Admin)             | 1,213                            | 302                                   | 1,201                                | 17,393              | 16,192                                      |
| 4015 - VP Finance (Admin)                         | 973                              | 563                                   | 660                                  | 18,208              | 17,549                                      |
| 4016 - VP Operations (Admin)                      |                                  |                                       |                                      | 5,880               | 5,880                                       |
| 4018 - VP Internal Affairs (Admin)                | 1,302                            | 950                                   | 1,105                                | 15,627              | 14,522                                      |
| 4025 - VP Student Life (Admin)                    | 2,340                            | 2,335                                 | 2,637                                | 11,694              | 9,057                                       |
| 4037 - VP External Affairs (Admin)                | 601                              | 925                                   | 1,195                                | 16,355              | 15,159                                      |
| 4091 - VP University Affairs (Admin)              | 533                              | 1,851                                 | 1,954                                | 14,082              | 12,127                                      |
| <b>Total Executive Administrative Departments</b> | <b>6,962</b>                     | <b>6,926</b>                          | <b>8,752</b>                         | <b>99,239</b>       | <b>90,487</b>                               |

## Governance and Executive Portfolios

The Governance and Executive Portfolio departments are generally related to the governance of the Society (e.g. Elections, Legislative Council, General Assemblies) or are portfolios created as a result of a Policy passed at a governing body of the Society, for example at a General Assembly or the Legislative Council. Examples of the later type of departments are Family Care (Dept. 4012) and Equity (Dept. 4060).

In general, there were cuts to these departments across the board, reducing the total net expense from all governance/exec departments from \$~33,500 to \$~24,900, resulting in a savings of \$~8,600 for the Operating Budget.

The largest reductions in spending have occurred for Communications, Campaigns, and Council and Committees.

### Other notes

1. The subsidy to the Mental Health department (Dept. 4061) was cut entirely, since as of June 1st, 2016, it will be a fee-funded department.
2. The First Year Affairs department (Dept. 4052) is a new department that will be fee-funded by the First Year Fee, due to the removal of the Service status of the First Year Council.
3. As per a constitutional amendment, the Vice-President (External) is now responsible for Indigenous affairs, whereas the Vice-President (University Affairs) is responsible for the Society's equity-related initiatives. As a result of this separation, a new department, Indigenous Affairs (Dept. 4062), was created.

### Individual Budgets – Governance and Executive Portfolios

| Governance & Executive Portfolios                  | Deficit(Surplus) from Department |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|----------------------------------------------------|----------------------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                                    | 2014-2015<br>Actuals             | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 4011 - SEAMLESS                                    | 1,381                            | 1,045                                 | 1,045                                | 1,000               | (45)                                        |
| 4012 - Family Care                                 |                                  |                                       | 300                                  | 300                 |                                             |
| 4019 - Communications                              | 1,175                            | 1,080                                 | 1,153                                | 0                   | (1,153)                                     |
| 4039 - Campaigns                                   | 5,248                            | 6,373                                 | 9,700                                | 7,000               | (2,700)                                     |
| 4052 - First Year Affairs                          |                                  |                                       |                                      | 0                   |                                             |
| 4057 - Elections                                   | 6,029                            | 1,536                                 | 3,981                                | 4,000               | 19                                          |
| 4060 - Equity                                      | 2,172                            | 70                                    | 1,619                                | 1,200               | (419)                                       |
| 4061 - Mental Health                               | 314                              | 335                                   | 1,740                                | 0                   | (1,740)                                     |
| 4062 - Indigenous Affairs                          |                                  |                                       |                                      | 500                 | 500                                         |
| 4065 - Environment Committee                       |                                  | 423                                   |                                      | 0                   |                                             |
| 4076 - University Affairs                          | 40                               | 361                                   | 580                                  | 500                 | (80)                                        |
| 4080 - External Affairs                            | 18,750                           | 1,788                                 | 2,075                                | 1,500               | (575)                                       |
| 4082 - Council & Committees                        | 3,403                            | 5,588                                 | 5,669                                | 4,000               | (1,669)                                     |
| 4083 - Executive Committee                         | 4,073                            | 2,857                                 | 4,400                                | 4,000               | (400)                                       |
| 4084 - General Assembly                            | 3,593                            | 314                                   | 405                                  | 500                 | 95                                          |
| 4085 - Community Relations                         | 1,497                            | 306                                   | 850                                  | 400                 | (450)                                       |
| 4086 - AVEQ                                        |                                  | (1,222)                               | 0                                    |                     |                                             |
| <b>Total Governance &amp; Executive Portfolios</b> | <b>47,675</b>                    | <b>20,854</b>                         | <b>33,517</b>                        | <b>24,900</b>       | <b>(8,617)</b>                              |

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## Programming Activities (i.e. SSMU Events)

The Society runs a variety of events and programming, most of which break even.

For the 2015-2016 year, programming activities as a whole were budgeted to lose \$~12,600. This was primarily due to the Four Floors deficit of \$9,000, which is not expect to occur again.

For the 2016-2017 year, the budget reflects a total \$800 profit from programming activities (total), due primarily to the surplus generated from Activities Night.

### Other notes

4. The Speaker Series (Dept. 5015) has been cut entirely, due to financial constraints.
5. The Savoy Society (Dept. 5048) is no longer a SSMU Service, and will thus be included with Programming Activities.
6. As of June 1, 2016, Grad Frosh (Dept. 5079) will be recognized as its own department. Previously, this was considered part of Frosh.
7. The Sponsorship department (Dept. 5048) is used for accounting purposes only and does not generally generate a profit – profits from sponsorship are recognized in the relevant department (e.g. Frosh sponsorship is recorded in the Frosh department).
8. Faculty Olympics (Dept. 5085), Awards Banquet (Dept. 5528), and Four Floors (Dept. 5559) are expected to break even.
9. The Society will no longer be subsidizing the Sustainability Case Competition (Dept. 5581) due to financial constraints.
10. The Society partners with QPIRG on Social Justice Days (Dept. 5088) and Culture Shock (Dept. 5535), via the Office of the Vice-President (External).

### Individual Budgets – Programming Activities

| Programming Activities                 | Deficit(Surplus) from Department |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|----------------------------------------|----------------------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                        | 2014-2015<br>Actuals             | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 5015 - Speaker Series                  |                                  |                                       | 4,800                                |                     | (4,800)                                     |
| 5048 - Savoy Society                   |                                  |                                       |                                      | 0                   |                                             |
| 5079 - Grad Frosh                      |                                  |                                       |                                      | 0                   |                                             |
| 5080 - Frosh                           | 37,403                           | 10,051                                | 0                                    | 0                   |                                             |
| 5081 - Street Fest (INACTIVE)          | 25                               |                                       |                                      |                     |                                             |
| 5084 - Sponsorship                     | 4,809                            | (1,378)                               | (1,363)                              |                     | 1,363                                       |
| 5085 - Faculty Olympics                | 4,300                            | (43,191)                              | 0                                    | 0                   |                                             |
| 5087 - Affaires Francophones           | 1,439                            | 349                                   | 1,000                                | 200                 | (800)                                       |
| 5088 - Social Justice Days             |                                  | 1,000                                 | 1,000                                | 1,000               |                                             |
| 5096 - Hip Hop Week                    | 7,826                            | (1,808)                               | (1,809)                              |                     | 1,809                                       |
| 5527 - SSPN                            |                                  | 29                                    | 500                                  |                     | (500)                                       |
| 5528 - Awards Banquet                  | 10,842                           | (6,000)                               | 750                                  | 0                   | (750)                                       |
| 5535 - Culture Shock                   |                                  | 1,000                                 | 1,000                                | 1,000               |                                             |
| 5558 - Activities Night                | (648)                            | (2,677)                               | (2,679)                              | (3,000)             | (321)                                       |
| 5559 - Four Floors                     | 2,850                            | 9,098                                 | 9,005                                | (0)                 | (9,005)                                     |
| 5581 - Sustainability Case Competition | 230                              | (63)                                  | 400                                  |                     | (400)                                       |
| <b>Total Programming Activities</b>    | <b>69,076</b>                    | <b>(33,590)</b>                       | <b>12,604</b>                        | <b>(800)</b>        | <b>(13,404)</b>                             |

## Communications and Publications

The Society has three major publications: the Handbook, the website, and the Old McGill Yearbook.

In general, the Handbook generates a surplus, the website incurs some minimal costs, and the Yearbook generates a significant deficit. Usually, the profit from the Handbook is enough to offset the deficit from the website and the Yearbook.

For 2016-2017, the budget projects significantly more total profit (around \$27,000) from Communications and Publications than was made in 2015-2016, primarily due to the discontinuation of the yearbook and expected increased advertising sales for the handbook.

### Handbook

The Handbook (Dept. 6036), distributed to incoming students in late August and early September, has historically generated more advertising revenue than it did during the 2014-2015 and 2015-2016 years. Similar handbooks at other universities also tend to generate more revenue than the SSMU Handbook has in recent years. The SSMU communications and marketing staff have been working hard to ensure that advertising sales for the 2016-2017 year are significantly higher than the past few years, and the SSMU is currently projecting \$30,000 in advertisement sales revenue, net of commissions and other expenses.

### Website

In order to simplify accounting practices, the Website department (Dept. 6050) has been eliminated effective June 1<sup>st</sup>, 2016. This department was only used to record the website-related insurance costs, and thus the department will simply be merged with General Administration (Dept. 3021).

### Old McGill Yearbook

The Old McGill Yearbook (Dept. 6065) will not be produced during the 2016-2017 year, due to the fact that it historically runs a significant deficit. The Vice-President (Internal), the Vice-President (Finance), and the General Manager will work together to find a solution, which could include options such as an online yearbook, partnering with other associations to produce a yearbook, or a fee-funded yearbook.

Note that the \$9,000 profit budgeted for 2016-2017 from the Yearbook is due to the fact that the costs of producing the 2015-2016 yearbook are incurred in the 2015-2016 year, but some of the revenue will be earned in the 2016-2017 year.

## Individual Budgets – Communications and Publications

| Communications & Publications                  | Deficit(Surplus) from Department |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|------------------------------------------------|----------------------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                                | 2014-2015<br>Actuals             | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 6036 - Student Handbook                        | (11,614)                         | (11,093)                              | (11,093)                             | (30,000)            | (18,907)                                    |
| 6050 - Website                                 | 755                              |                                       | 1,445                                | 0                   | (1,445)                                     |
| 6065 - Old McGill Yearbook                     | 18,535                           | (9,960)                               | (2,400)                              | (9,000)             | (6,600)                                     |
| <b>Total Communications &amp; Publications</b> | <b>7,676</b>                     | <b>(21,053)</b>                       | <b>(12,048)</b>                      | <b>(39,000)</b>     | <b>(26,952)</b>                             |

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## Services

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Below are the budgets for the Society's Services. Services can be either fee-funded, meaning that they are funded by their own restricted fee; break even without a fee, meaning that they are not fee-funded but they are financially self-sustainable; or subsidized, meaning that they run a deficit (i.e., their expenses are greater than their revenues) but are subsidized by the Society.

As of June 1, 2016, there are 15 Services.

In general, the Services do not cost the Society a great deal of money, due to the fact that the majority of them are funded by restricted fees and thus do not require subsidies from the Operating Budget. In 2016-2017, the total cost of all Services is budgeted to be \$1,500 – this is \$~3,500 lower than the net deficit from Services for the 2015-2016 year. Note that the “cost of all Services” does not include the accounting, human resources, building, and other administrative costs incurred by the Society as a result of managing the Services.

### Fee-Funded Services

The following Services are fee-funded: TVM (Dept. 7010), M-SERT (Dept. 7015), Midnight Kitchen (Dept. 7020), DriveSafe (Dept. 7030), SACOMSS (Dept. 7033), Queer McGill (Dept. 7034), Nightline (Dept. 7035), Union for Gender Empowerment (Dept. 7040), Walksafe (Dept. 7050), and the Black Students' Network (Dept. 7074).

### Subsidized Services

The following Services receive a subsidy from the SSMU Operating Budget: Musicians' Collective (Dept. 7060). Note that the subsidy for the Musicians' Collective has been reduced significantly for the 2016-2017 year.

### Break Even Services (without a fee)

The following Services break even without a subsidy from the Society or a fee: Volunteer Service (Dept. 7038), Plate Club (Dept. 7051), Peer Support Centre (Dept. 7080), and the Flat Bike Collective (Dept. 7090). Note that the Volunteer Service was subsidized during the 2015-2016 year, but will be required to break even for the 2016-2017 year.

### Other notes

11. Department #7032 (Sexual Assault Policy Working Group) is used for accounting purposes, but for most purposes can be considered part of SACOMSS. It is not considered a Service.
12. The following Services will no longer be Services, effective June 1, 2016: McGill International Student Network (Dept. 7011), Players' Theatre (Dept. 7026), Organic Campus (Dept. 7036), Savoy Society (Dept. 7048), and First Year Council (Dept. 7052).
13. Effective June 1, 2016, the Peer Support Centre (Dept. 7080) will be internalized (i.e., it will become a department) due to its recent recognition as a Service.
14. During the 2015-2016 year, the MSIN Fee and the Organic Campus Fee expired – neither fee will be renewed for the 2016-2017 year.
15. As of Winter 2016, the Safety Network Fee (created in the Fall 2015 Referendum) funds the following Services: M-SERT, DriveSafe, SACOMSS, and Walksafe.



### Individual Budgets – Services

| Services                                     | Deficit(Surplus) from Department |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|----------------------------------------------|----------------------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                              | 2014-2015<br>Actuals             | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 7010 - TVM Student Television                | (54,505)                         | (32,536)                              | 0                                    | 0                   |                                             |
| 7011 - McGill International Students Network | (15,736)                         | (1,731)                               | 0                                    |                     |                                             |
| 7015 - M-SERT                                | (4,364)                          | (13,360)                              | 0                                    | 0                   |                                             |
| 7020 - Midnight Kitchen                      | (17,923)                         | (58,802)                              | (0)                                  | (0)                 |                                             |
| 7026 - Players' Theatre                      | (4,526)                          | 5,501                                 | 2,500                                |                     | (2,500)                                     |
| 7030 - DriveSafe                             | (12,802)                         | (19,050)                              | (0)                                  | (0)                 |                                             |
| 7032 - SACOMSS Sexual Assault Policy WG      |                                  |                                       |                                      | 0                   |                                             |
| 7033 - SACOMSS                               | (42,934)                         | (61,971)                              | 0                                    | 0                   |                                             |
| 7034 - Queer McGill                          | (23,475)                         | (34,222)                              | (0)                                  | (0)                 |                                             |
| 7035 - Nightline                             | (6,710)                          | (14,249)                              | 0                                    | 0                   |                                             |
| 7036 - Organic Campus                        | (14,137)                         | (16,913)                              | 0                                    |                     |                                             |
| 7038 - Volunteer Service                     | (347)                            | 33                                    | 254                                  | (0)                 | (254)                                       |
| 7040 - Union for Gender Empowerment          | (4,719)                          | (7,272)                               | 0                                    | 0                   |                                             |
| 7048 - Savoy Society                         | (6,468)                          | 7,127                                 | 0                                    | 0                   |                                             |
| 7050 - WalkSafe                              | (4,610)                          | (5,160)                               | (0)                                  | (0)                 |                                             |
| 7051 - Plate Club                            | (235)                            | (1,373)                               | (0)                                  | (0)                 |                                             |
| 7052 - First Year Council                    | (3,906)                          | (14,006)                              | 0                                    |                     |                                             |
| 7060 - Musicians' Collective                 | 766                              | 1,495                                 | 2,210                                | 1,500               | (710)                                       |
| 7074 - Black Students' Network               | (698)                            | (12,311)                              | 0                                    | 0                   |                                             |
| 7080 - Peer Support Centre                   |                                  |                                       |                                      | 0                   |                                             |
| 7090 - Flat Bike Collective                  | (1,711)                          | (678)                                 | 0                                    | 0                   |                                             |
| <b>Total Services</b>                        | <b>(219,040)</b>                 | <b>(279,478)</b>                      | <b>4,964</b>                         | <b>1,500</b>        | <b>(3,464)</b>                              |



## Other Student Groups

### Affiliated Student Associations

The Society has several departments for student associations that are legally part of the Society, per an agreement between McGill, the SSMU, and the associations. These are POTUS, SWSA, and NUS. These departments break even, as they are entirely fee-funded.

### Other notes

1. During the 2015-2016 year, the Society budgeted \$1,000 to fund the cost of Services Summit (see Dept. 8056). Due to the current financial situation, the Society will not be providing this subsidy for the 2016-2017 year. However, the SSMU receives \$4,000 annually from the PGSS which will be used for Services Summit and for improvements to infrastructure that benefit Clubs and/or Services.
2. The SSMU has also cut \$~1,800 from the Club and Services budget (Dept. 8056), as with the removal of club offices, Club-related telephone expenses on the fourth floor will no longer be incurred.
3. In past years, the Society has given upwards of \$50,000 annually to Clubs via the "Club Fund" – this was provided via a subsidy from the Operating Budget. As of 2016-2017, the SSMU is no longer subsidizing Clubs from the Operating Budget, as there is a dedicated Club Fund Fee which will finance the Club Fund.
4. Dept. 8057 was merged with Dept. 8056, and is thus considered inactive.

### Individual Budgets – Other Student Groups

| Other Student Groups                          | Deficit(Surplus) from Department |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|-----------------------------------------------|----------------------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                               | 2014-2015<br>Actuals             | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 8001 - POTUS (PTOT)                           | (11,995)                         | (25,696)                              | 0                                    | 0                   |                                             |
| 8002 - SWSA (Social Work)                     | (2,754)                          | (3,385)                               | 0                                    | 0                   |                                             |
| 8003 - NUS (Nursing)                          | (8,859)                          | (19,299)                              | 0                                    | 0                   |                                             |
| 8004 - NUS Graduation                         | (284)                            | (20,774)                              |                                      |                     |                                             |
| 8055 - Club Subsidies (Club Fund)             | 59,023                           | 14,308                                | 44,000                               |                     | (44,000)                                    |
| 8056 - Clubs and Services                     | 41,304                           | (958)                                 | 2,806                                | 0                   | (2,806)                                     |
| 8057 - Services (Inactive - merged with 8056) | 661                              |                                       | 0                                    |                     |                                             |
| <b>Total Other Student Groups</b>             | <b>77,096</b>                    | <b>(55,804)</b>                       | <b>46,806</b>                        | <b>0</b>            | <b>(46,806)</b>                             |



## Funding Committee Funds

The Society offers several funds for which students can apply. All of these funds are funded by student fees, which are restricted for the specific purpose for which they were voted by the membership.

All of these departments break even, as they are entirely fee-funded. Notably, although the Society budgets to break even on all of the funds, there is often a small surplus in each of the funds at the end of the year. This is because (a) some funds are often not significantly applied for – as is often the case with the Green Fund and the First Year Fund – and (b) because many funding recipients do not submit their second installment report forms on time, and thus the SSMU does not disburse their second instalments.

Any surplus remaining in the funds at the end of the year is retained for use by the Funding Committee the following year.

## Notes re: New Funds and Changes to Existing Funds

1. As per an amendment to the Internal Regulations approved by the Legislative Council on 7<sup>th</sup> April 2016, the Charity Fund will be renamed to the Community Engagement Fund, with the intention of focusing more on promoting the building of connections between McGill students and the surrounding community and/or promoting active volunteerism among McGill students.
2. The approval of the Mental Health Fee, approved by the membership in the Winter 2016 Referendum, resulted in the creation of a Mental Health Fund to which SSMU members may apply for funding.
3. The approval of the Club Fund Fee, approved by the Membership in the Winter 2016 Referendum, resulted in the creation of a new department – Club Fund (Dept. 9055) – which will be used to record the student fees from the Club Fund Fee and the funding paid out from this fund. As with all fee-funded departments, this department breaks even.

## Individual Budgets – Funding Committee Funds

| Funding                   | Deficit(Surplus) from Department |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|---------------------------|----------------------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                           | 2014-2015<br>Actuals             | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 9052 - First Year Fund    |                                  | (2,406)                               | 0                                    | 0                   |                                             |
| 9055 - Club Funding       |                                  |                                       |                                      | 0                   |                                             |
| 9060 - Mental Health Fund |                                  |                                       |                                      | 0                   |                                             |
| 9061 - Equity Fund        | (2,013)                          | (8,617)                               | 0                                    | 0                   |                                             |
| 9062 - Campus Life Fund   | (11,612)                         | (41,616)                              | 0                                    | 0                   |                                             |
| 9063 - Space Fund         | (4,217)                          | 819                                   | 0                                    | 0                   |                                             |
| 9065 - Environnement Fund | (27,186)                         | (46,741)                              | 0                                    | 0                   |                                             |
| 9066 - Ambassador Fund    | (9,742)                          | (33,696)                              | 0                                    | 0                   |                                             |
| 9067 - Charity Fund       | (11,489)                         | (16,231)                              | 0                                    | 0                   |                                             |
| <b>Total Funding</b>      | <b>(66,259)</b>                  | <b>(148,488)</b>                      | <b>0</b>                             | <b>0</b>            | <b>0</b>                                    |



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## Appendices

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### Appendix A – Global Budget

Please find Appendix A attached.

### Appendix B – Detailed Budgets by Department

Please find Appendix B attached.

## SSMU 2016-2017 Operating Budget Appendix A - Global Budget

| Department                                   | Deficit(Surplus) from Department |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|----------------------------------------------|----------------------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                              | 2014-2015<br>Actuals             | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 1031 - Events                                | (67,481)                         | (49,412)                              | (62,939)                             | (59,000)            | 3,940                                       |
| 1210 - Security                              | 112,296                          | 81,580                                | 113,569                              | 9,711               | (103,858)                                   |
| 1590 - The Nest / Student Run Café           | 67,119                           | 94,002                                | 129,347                              | 100,028             | (29,319)                                    |
| 1599 - Gerts                                 | (9,744)                          | (3,822)                               | (16,701)                             | (50,842)            | (34,141)                                    |
| 2000 - IT                                    | 20,897                           | 12,470                                | 18,393                               | 36,906              | 18,513                                      |
| 2022 - Shatner Building                      | 231,071                          | 222,754                               | 307,196                              | 235,457             | (71,739)                                    |
| 3000 - Non-Allocated Student Fees            | (1,700,272)                      | (1,728,871)                           | (1,728,871)                          | (1,746,152)         | (17,281)                                    |
| 3021 - General Administration                | 1,231,354                        | 902,418                               | 1,288,280                            | 1,308,053           | 19,773                                      |
| 3084 - MiniCourses                           | (23,000)                         | (17,151)                              | (12,869)                             | (20,000)            | (7,131)                                     |
| 4010 - Presidential Portfolio (Admin)        | 1,213                            | 302                                   | 1,201                                | 17,393              | 16,192                                      |
| 4011 - SEAMLESS                              | 1,381                            | 1,045                                 | 1,045                                | 1,000               | (45)                                        |
| 4012 - Family Care                           |                                  |                                       | 300                                  | 300                 |                                             |
| 4015 - VP Finance (Admin)                    | 973                              | 563                                   | 660                                  | 18,208              | 17,549                                      |
| 4016 - VP Operations (Admin)                 |                                  |                                       |                                      | 5,880               | 5,880                                       |
| 4018 - VP Internal Affairs (Admin)           | 1,302                            | 950                                   | 1,105                                | 15,627              | 14,522                                      |
| 4019 - Communications                        | 1,175                            | 1,080                                 | 1,153                                | 0                   | (1,153)                                     |
| 4025 - VP Student Life (Admin)               | 2,340                            | 2,335                                 | 2,637                                | 11,694              | 9,057                                       |
| 4037 - VP External Affairs (Admin)           | 601                              | 925                                   | 1,195                                | 16,355              | 15,159                                      |
| 4039 - Campaigns                             | 5,248                            | 6,373                                 | 9,700                                | 7,000               | (2,700)                                     |
| 4052 - First Year Affairs                    |                                  |                                       |                                      | 0                   |                                             |
| 4057 - Elections                             | 6,029                            | 1,536                                 | 3,981                                | 4,000               | 19                                          |
| 4060 - Equity                                | 2,172                            | 70                                    | 1,619                                | 1,200               | (419)                                       |
| 4061 - Mental Health                         | 314                              | 335                                   | 1,740                                | 0                   | (1,740)                                     |
| 4062 - Indigenous Affairs                    |                                  |                                       |                                      | 500                 | 500                                         |
| 4065 - Environment Committee                 |                                  | 423                                   |                                      | 0                   |                                             |
| 4076 - University Affairs                    | 40                               | 361                                   | 580                                  | 500                 | (80)                                        |
| 4080 - External Affairs                      | 18,750                           | 1,788                                 | 2,075                                | 1,500               | (575)                                       |
| 4082 - Council & Committees                  | 3,403                            | 5,588                                 | 5,669                                | 4,000               | (1,669)                                     |
| 4083 - Executive Committee                   | 4,073                            | 2,857                                 | 4,400                                | 4,000               | (400)                                       |
| 4084 - General Assembly                      | 3,593                            | 314                                   | 405                                  | 500                 | 95                                          |
| 4085 - Community Relations                   | 1,497                            | 306                                   | 850                                  | 400                 | (450)                                       |
| 4086 - AVEQ                                  |                                  | (1,222)                               | 0                                    |                     |                                             |
| 4091 - VP University Affairs (Admin)         | 533                              | 1,851                                 | 1,954                                | 14,082              | 12,127                                      |
| 5015 - Speaker Series                        |                                  |                                       | 4,800                                |                     | (4,800)                                     |
| 5048 - Savoy Society                         |                                  |                                       |                                      | 0                   |                                             |
| 5079 - Grad Frosh                            |                                  |                                       |                                      | 0                   |                                             |
| 5080 - Frosh                                 | 37,403                           | 10,051                                | 0                                    | 0                   |                                             |
| 5081 - Street Fest (INACTIVE)                | 25                               |                                       |                                      |                     |                                             |
| 5084 - Sponsorship                           | 4,809                            | (1,378)                               | (1,363)                              |                     | 1,363                                       |
| 5085 - Faculty Olympics                      | 4,300                            | (43,191)                              | 0                                    | 0                   |                                             |
| 5087 - Affaires Francophones                 | 1,439                            | 349                                   | 1,000                                | 200                 | (800)                                       |
| 5088 - Social Justice Days                   |                                  | 1,000                                 | 1,000                                | 1,000               |                                             |
| 5096 - Hip Hop Week                          | 7,826                            | (1,808)                               | (1,809)                              |                     | 1,809                                       |
| 5527 - SSPN                                  |                                  | 29                                    | 500                                  |                     | (500)                                       |
| 5528 - Awards Banquet                        | 10,842                           | (6,000)                               | 750                                  | 0                   | (750)                                       |
| 5535 - Culture Shock                         |                                  | 1,000                                 | 1,000                                | 1,000               |                                             |
| 5558 - Activities Night                      | (648)                            | (2,677)                               | (2,679)                              | (3,000)             | (321)                                       |
| 5559 - Four Floors                           | 2,850                            | 9,098                                 | 9,005                                | (0)                 | (9,005)                                     |
| 5581 - Sustainability Case Competition       | 230                              | (63)                                  | 400                                  |                     | (400)                                       |
| 6036 - Student Handbook                      | (11,614)                         | (11,093)                              | (11,093)                             | (30,000)            | (18,907)                                    |
| 6050 - Website                               | 755                              |                                       | 1,445                                | 0                   | (1,445)                                     |
| 6065 - Old McGill Yearbook                   | 18,535                           | (9,960)                               | (2,400)                              | (9,000)             | (6,600)                                     |
| 7010 - TVM Student Television                | (54,505)                         | (32,536)                              | 0                                    | 0                   |                                             |
| 7011 - McGill International Students Network | (15,736)                         | (1,731)                               | 0                                    |                     |                                             |
| 7015 - M-SERT                                | (4,364)                          | (13,360)                              | 0                                    | 0                   |                                             |
| 7020 - Midnight Kitchen                      | (17,923)                         | (58,802)                              | (0)                                  | (0)                 |                                             |
| 7026 - Players' Theatre                      | (4,526)                          | 5,501                                 | 2,500                                |                     | (2,500)                                     |
| 7030 - DriveSafe                             | (12,802)                         | (19,050)                              | (0)                                  | (0)                 |                                             |
| 7032 - SACOMSS Sexual Assault Policy WG      |                                  |                                       |                                      | 0                   |                                             |
| 7033 - SACOMSS                               | (42,934)                         | (61,971)                              | 0                                    | 0                   |                                             |
| 7034 - Queer McGill                          | (23,475)                         | (34,222)                              | (0)                                  | (0)                 |                                             |
| 7035 - Nightline                             | (6,710)                          | (14,249)                              | 0                                    | 0                   |                                             |
| 7036 - Organic Campus                        | (14,137)                         | (16,913)                              | 0                                    |                     |                                             |
| 7038 - Volunteer Service                     | (347)                            | 33                                    | 254                                  | (0)                 | (254)                                       |
| 7040 - Union for Gender Empowerment          | (4,719)                          | (7,272)                               | 0                                    | 0                   |                                             |
| 7048 - Savoy Society                         | (6,468)                          | 7,127                                 | 0                                    | 0                   |                                             |
| 7050 - WalkSafe                              | (4,610)                          | (5,160)                               | (0)                                  | (0)                 |                                             |
| 7051 - Plate Club                            | (235)                            | (1,373)                               | (0)                                  | (0)                 |                                             |
| 7052 - First Year Council                    | (3,906)                          | (14,006)                              | 0                                    |                     |                                             |
| 7060 - Musicians' Collective                 | 766                              | 1,495                                 | 2,210                                | 1,500               | (710)                                       |
| 7074 - Black Students' Network               | (698)                            | (12,311)                              | 0                                    | 0                   |                                             |

| Department                                     | Deficit(Surplus) from Department |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|------------------------------------------------|----------------------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                                | 2014-2015<br>Actuals             | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 7080 - Peer Support Centre                     |                                  |                                       |                                      | 0                   |                                             |
| 7090 - Flat Bike Collective                    | (1,711)                          | (678)                                 | 0                                    | 0                   |                                             |
| 8001 - POTUS (PTOT)                            | (11,995)                         | (25,696)                              | 0                                    | 0                   |                                             |
| 8002 - SWSA (Social Work)                      | (2,754)                          | (3,385)                               | 0                                    | 0                   |                                             |
| 8003 - NUS (Nursing)                           | (8,859)                          | (19,299)                              | 0                                    | 0                   |                                             |
| 8004 - NUS Graduation                          | (284)                            | (20,774)                              |                                      |                     |                                             |
| 8055 - Club Subsidies (Club Fund)              | 59,023                           | 14,308                                | 44,000                               |                     | (44,000)                                    |
| 8056 - Clubs and Services                      | 41,304                           | (958)                                 | 2,806                                | 0                   | (2,806)                                     |
| 8057 - Services (Inactive - merged with 8056)  | 661                              |                                       | 0                                    |                     |                                             |
| 9052 - First Year Fund                         |                                  | (2,406)                               | 0                                    | 0                   |                                             |
| 9055 - Club Funding                            |                                  |                                       |                                      | 0                   |                                             |
| 9060 - Mental Health Fund                      |                                  |                                       |                                      | 0                   |                                             |
| 9061 - Equity Fund                             | (2,013)                          | (8,617)                               | 0                                    | 0                   |                                             |
| 9062 - Campus Life Fund                        | (11,612)                         | (41,616)                              | 0                                    | 0                   |                                             |
| 9063 - Space Fund                              | (4,217)                          | 819                                   | 0                                    | 0                   |                                             |
| 9065 - Environnement Fund                      | (27,186)                         | (46,741)                              | 0                                    | 0                   |                                             |
| 9066 - Ambassador Fund                         | (9,742)                          | (33,696)                              | 0                                    | 0                   |                                             |
| 9067 - Charity Fund                            | (11,489)                         | (16,231)                              | 0                                    | 0                   |                                             |
| <b>Total Operating Fund - Deficit(Surplus)</b> | <b>(214,574)</b>                 | <b>(996,665)</b>                      | <b>130,000</b>                       | <b>(100,000)</b>    | <b>(230,000)</b>                            |

SSMU 2016-2017 Operating Budget

Appendix B - Detailed Budgets by Department

| Department<br>GL Account                           | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|----------------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                                    | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| <b>1031 - Events</b>                               |                      |                                       |                                      |                     |                                             |
| 3900 - Food/Catering - sales                       | (14,945)             |                                       |                                      |                     |                                             |
| 3906 - Bottled beer sales                          | (2,740)              |                                       |                                      |                     |                                             |
| 3915 - Liquors sales                               | (1,597)              |                                       |                                      |                     |                                             |
| 3918 - Wines/Sangria sales                         | (4,508)              |                                       |                                      |                     |                                             |
| 3925 - Non alcohol and other sales                 | (1,126)              |                                       |                                      |                     |                                             |
| 4903 - Rentals                                     | (37,105)             | (46,422)                              | (60,126)                             | (55,000)            | 5,126                                       |
| 4911 - Cleaning Revenue                            | (2,900)              |                                       | 0                                    |                     |                                             |
| 4912 - Rentals Other                               | (7,091)              | (3,145)                               | (3,745)                              | (4,000)             | (255)                                       |
| 4916 - Security Revenue                            | (6,505)              |                                       |                                      |                     |                                             |
| 4918 - Porter Revenue                              | (4,000)              |                                       |                                      |                     |                                             |
| 4922 - Server Coordinator revenue                  | (399)                | (444)                                 | (40)                                 |                     | 40                                          |
| 4939 - Miscellaneous Revenue                       |                      |                                       | (0)                                  |                     |                                             |
| 5150 - Non Alcohol and Other sales - cost of sales | 78                   |                                       |                                      |                     |                                             |
| 5900 - Catering - cost of sales                    | 14,715               |                                       |                                      |                     |                                             |
| 5905 - Draft beer - cost of sales                  | 323                  |                                       |                                      |                     |                                             |
| 5906 - Bottled beer - cost of sales                | 1,735                |                                       |                                      |                     |                                             |
| 5915 - Liquor - cost of sales                      | 1,839                |                                       |                                      |                     |                                             |
| 5918 - Wines - cost of sales                       | 3,742                |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies                        | 117                  |                                       |                                      |                     |                                             |
| 6130 - Postage & Courier                           | 5                    |                                       |                                      |                     |                                             |
| 6135 - Security                                    | 3,034                |                                       |                                      |                     |                                             |
| 6136 - Porter charges                              | 927                  |                                       |                                      |                     |                                             |
| 6370 - Rentals                                     | 60                   |                                       |                                      |                     |                                             |
| 6376 - Rentals - Inter dept charges                | 2,750                |                                       |                                      |                     |                                             |
| 6377 - Inter dept transf- Cleaning                 | (350)                |                                       |                                      |                     |                                             |
| 6378 - Inter dept transf- Porter                   | (450)                |                                       |                                      |                     |                                             |
| 6379 - Inter dept transf-Security                  | (10,443)             |                                       |                                      |                     |                                             |
| 6380 - Inter dept transf- Rentals other            | (600)                | (350)                                 | (650)                                |                     | 650                                         |
| 6381 - Inter dept transf- Wine                     | (816)                |                                       |                                      |                     |                                             |
| 6382 - Inter dept transf- Draft beer               | (1,098)              |                                       | 0                                    |                     |                                             |
| 6383 - Inter dept transf- Bottle beer              | (407)                |                                       | 0                                    |                     |                                             |
| 6384 - Inter dept transf- Liquor (drinks/glass)    | (1,579)              |                                       |                                      |                     |                                             |
| 6386 - Inter dept transf- Non alcohol              | (29)                 |                                       |                                      |                     |                                             |
| 6387 - Coat check revenue (exp)                    | (522)                |                                       |                                      |                     |                                             |
| 6389 - Food/Catering - sales inter dept            | (1,000)              |                                       |                                      |                     |                                             |
| 6390 - Inter dept transf- Server coordinator       | (198)                | (100)                                 |                                      |                     |                                             |
| 6420 - Bank and service charges                    | 158                  | 118                                   | 214                                  |                     | (214)                                       |
| 6430 - Bad Debts                                   | 500                  | (500)                                 | (500)                                |                     | 500                                         |
| 6500 - Equipment                                   | 339                  |                                       |                                      |                     |                                             |
| 6610 - Telephones                                  | 231                  |                                       |                                      |                     |                                             |
| 6620 - Insurance, Permits & Licences               | 159                  | 1,431                                 | 1,908                                |                     | (1,908)                                     |
| 6662 - Cleaning Contract Services                  | 1,495                |                                       |                                      |                     |                                             |
| 6663 - Network Contract Services                   | 720                  |                                       |                                      |                     |                                             |
| <b>1031 - Events Total</b>                         | <b>(67,481)</b>      | <b>(49,412)</b>                       | <b>(62,939)</b>                      | <b>(59,000)</b>     | <b>3,940</b>                                |
| <b>1210 - Security</b>                             |                      |                                       |                                      |                     |                                             |
| 4916 - Security Revenue                            |                      | (10,631)                              | (15,814)                             |                     | 15,814                                      |
| 6100 - Materials & Supplies                        | 166                  | 79                                    | 529                                  | 120                 | (409)                                       |
| 6110 - Repairs & Maintenance                       | 394                  | (56)                                  | 144                                  | 600                 | 456                                         |
| 6120 - Printing                                    | 61                   |                                       |                                      | 300                 | 300                                         |
| 6130 - Postage & Courier                           | 50                   | 57                                    | 129                                  | 60                  | (69)                                        |
| 6133 - Clothing                                    | 1,185                |                                       | 500                                  | 1,800               | 1,300                                       |
| 6135 - Security                                    | 12,467               | 24,609                                | 31,000                               | 2,500               | (28,500)                                    |
| 6137 - L/D Telephone and Fax                       | 1                    |                                       | 100                                  |                     | (100)                                       |
| 6138 - Photocopy                                   | 9                    | 3                                     | 19                                   | 12                  | (7)                                         |
| 6139 - Office Supplies                             |                      |                                       | 20                                   |                     | (20)                                        |
| 6160 - Memberships/Training                        | 531                  |                                       |                                      | 600                 | 600                                         |
| 6306 - Conferences & Travel                        | 1,260                |                                       |                                      | 0                   |                                             |
| 6379 - Inter dept transf-Security                  | (52,094)             | (4,484)                               | (1,767)                              |                     | 1,767                                       |
| 6420 - Bank and service charges                    |                      |                                       | 0                                    |                     |                                             |
| 6500 - Equipment                                   |                      |                                       | 150                                  |                     | (150)                                       |
| 6610 - Telephones                                  | 3,611                | 2,858                                 | 3,871                                | 3,719               | (151)                                       |
| 6809 - Benefits                                    | 14,832               | 7,072                                 | 9,743                                |                     | (9,743)                                     |
| 6810 - Salaries                                    | 119,402              | 58,865                                | 80,001                               |                     | (80,001)                                    |

| Department<br>GL Account                        | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|-------------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                                 | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 6814 - Other Salaries and Accruals              | 5,649                | 2,546                                 | 3,902                                |                     | (3,902)                                     |
| 6816 - RRSP - employer contribution             | 565                  |                                       |                                      |                     |                                             |
| 6818 - AUTO VAC                                 | 1,071                | 662                                   | 1,043                                |                     | (1,043)                                     |
| 6872 - C.S.S.T.                                 | 2,236                |                                       |                                      |                     |                                             |
| 6880 - SSMU training (Quebec Training Fund)     | 900                  |                                       |                                      |                     |                                             |
| <b>1210 - Security Total</b>                    | <b>112,296</b>       | <b>81,580</b>                         | <b>113,569</b>                       | <b>9,711</b>        | <b>(103,858)</b>                            |
| <b>1590 - The Nest / Student Run Café</b>       |                      |                                       |                                      |                     |                                             |
| 3900 - Catering - sales                         | (3,685)              |                                       |                                      | 0                   |                                             |
| 3903 - Food - sales                             | (60,820)             | (167,424)                             | (218,525)                            | (157,977)           | 60,547                                      |
| 3920 - Food sales - discount / coupons          | 10                   | 10                                    |                                      | 12                  | 12                                          |
| 5929 - Cost of food sales                       | 30,613               | 71,415                                | 92,178                               | 71,090              | (21,089)                                    |
| 5939 - Damaged good                             | 117                  | 365                                   | 53                                   |                     | (53)                                        |
| 6100 - Materials & Supplies                     | 4,805                | 1,545                                 | 1,844                                | 1,200               | (644)                                       |
| 6101 - Cleaning supplies                        |                      | 1,532                                 | 1,867                                | 1,800               | (67)                                        |
| 6102 - Damaged inventory                        | 1,693                |                                       | 264                                  |                     | (264)                                       |
| 6103 - Kitchen supplies                         | 1,070                | 11,393                                | 13,896                               | 4,800               | (9,096)                                     |
| 6110 - Repairs & Maintenance                    | 2,611                | 6,589                                 | 8,088                                | 4,800               | (3,288)                                     |
| 6111 - Food & Beverages - N/S                   |                      | 25                                    | 25                                   |                     | (25)                                        |
| 6120 - Printing                                 | 83                   | 568                                   | 569                                  | 300                 | (269)                                       |
| 6125 - Rent / Utilities Expense                 | 1,183                | 3,635                                 | 5,036                                | 4,976               | (59)                                        |
| 6130 - Postage & Courier                        | 87                   | 85                                    | 93                                   | 88                  | (5)                                         |
| 6133 - Clothing                                 |                      |                                       |                                      | 1,000               | 1,000                                       |
| 6138 - Photocopy                                | 15                   | 9                                     | 88                                   | 12                  | (76)                                        |
| 6139 - Office Supplies                          | 211                  | 489                                   | 588                                  | 300                 | (288)                                       |
| 6320 - Advertising & Promotion                  | 8                    | 97                                    | 97                                   | 600                 | 503                                         |
| 6389 - Inter dept transf- Catering              | (11,868)             | (1,878)                               | (2,176)                              | (2,426)             | (250)                                       |
| 6420 - Bank and service charges                 | 955                  | 1,468                                 | 2,075                                | 1,996               | (78)                                        |
| 6440 - Cash Over/Short                          | (53)                 | 162                                   | 211                                  |                     | (211)                                       |
| 6500 - Equipment                                | 1,244                | 3,404                                 | 3,904                                | 600                 | (3,304)                                     |
| 6505 - Computer Software                        | 113                  |                                       |                                      |                     |                                             |
| 6510 - Computer Expenses                        | 90                   |                                       |                                      |                     |                                             |
| 6610 - Telephones                               | 809                  | 1,569                                 | 2,103                                | 1,900               | (203)                                       |
| 6662 - Cleaning Contract Services               | 3,282                | 8,566                                 | 11,366                               | 11,200              | (166)                                       |
| 6808 - Benefits re-allocated                    |                      | 6,008                                 | 8,216                                |                     | (8,216)                                     |
| 6809 - Benefits                                 | 7,155                | 10,234                                | 14,574                               | 17,913              | 3,339                                       |
| 6810 - Salaries                                 | 62,214               | 88,697                                | 121,007                              | 42,615              | (78,393)                                    |
| 6811 - Salaries re-allocated                    | 20,020               | 40,796                                | 55,538                               |                     | (55,538)                                    |
| 6812 - Student Staff                            | 1,090                | 129                                   | 129                                  | 81,800              | 81,671                                      |
| 6814 - Other Salaries and Accruals              | 1,768                | 1,981                                 | 2,779                                | 2,720               | (58)                                        |
| 6816 - RRSP - employer contribution             |                      |                                       |                                      | 2,267               | 2,267                                       |
| 6818 - AUTO VAC                                 | 1,355                | 2,333                                 | 3,259                                | 3,272               | 13                                          |
| 6840 - Group Insurance                          |                      |                                       |                                      | 3,000               | 3,000                                       |
| 6872 - C.S.S.T.                                 | 744                  |                                       |                                      |                     |                                             |
| 6874 - EAP                                      |                      |                                       |                                      | 66                  | 66                                          |
| 6875 - Other Benefits and Accruals              |                      |                                       |                                      | 104                 | 104                                         |
| 6880 - SSMU training (Quebec Training Fund)     | 200                  | 200                                   | 200                                  | 0                   | (200)                                       |
| <b>1590 - The Nest / Student Run Café Total</b> | <b>67,119</b>        | <b>94,002</b>                         | <b>129,347</b>                       | <b>100,028</b>      | <b>(29,319)</b>                             |
| <b>1599 - Gerts</b>                             |                      |                                       |                                      |                     |                                             |
| 3900 - Food/Catering - sales                    | (1,300)              |                                       |                                      |                     |                                             |
| 3903 - Food - sales                             | (46,007)             | 0                                     |                                      |                     |                                             |
| 3905 - Draft beer sales                         | (231,839)            | (144,550)                             | (174,243)                            | (154,488)           | 19,755                                      |
| 3906 - Bottled beer sales                       | (9,091)              | (9,689)                               | (12,143)                             | (12,564)            | (421)                                       |
| 3907 - Imported beer sales                      | (1,871)              | (201)                                 | (287)                                | (256)               | 31                                          |
| 3915 - Liquors sales                            | (127,948)            | (68,338)                              | (100,917)                            | (112,881)           | (11,965)                                    |
| 3918 - Wines/Sangria sales                      | (68,520)             | (37,832)                              | (60,246)                             | (62,481)            | (2,235)                                     |
| 3925 - Non alcohol and other sales              | (2,414)              | (2,879)                               | (1,174)                              | (1,108)             | 66                                          |
| 4903 - Rentals / Booking fees                   | (4,050)              | (3,383)                               | (3,300)                              | (3,050)             | 250                                         |
| 4907 - Coat check revenue                       | (16,026)             | (3,864)                               | (4,164)                              | (3,660)             | 504                                         |
| 4908 - Admission / Registration fees            |                      |                                       | (350)                                | (350)               |                                             |
| 4911 - Cleaning Revenue                         | (550)                |                                       |                                      |                     |                                             |
| 4916 - Security Revenue                         | (15,660)             |                                       |                                      |                     |                                             |
| 4917 - Admissions                               | (92)                 |                                       |                                      |                     |                                             |
| 4918 - Porter Revenue                           | (825)                |                                       |                                      |                     |                                             |
| 4930 - Games revenues                           | (44)                 |                                       |                                      |                     |                                             |
| 4939 - Miscellaneous Revenue                    |                      | (1)                                   | (1)                                  | (1)                 |                                             |
| 4949 - Rebates - Keg / bottles and other        | (14,386)             | (10,935)                              | (14,987)                             | (15,714)            | (727)                                       |
| 5905 - Draft beer - cost of sales               | 93,713               | 61,126                                | 71,702                               | 61,795              | (9,907)                                     |
| 5906 - Bottled beer - cost of sales             | 4,999                | 6,118                                 | 6,823                                | 4,427               | (2,396)                                     |
| 5907 - Imported beer - Cost of Sales            | 369                  | 637                                   | 404                                  | 90                  | (314)                                       |
| 5915 - Liquor - cost of sales                   | 63,510               | 30,701                                | 40,201                               | 38,535              | (1,666)                                     |
| 5918 - Wines - cost of sales                    | 13,168               | 6,715                                 | 16,207                               | 17,886              | 1,679                                       |
| 5925 - Non alcohol - Cost of Sales              | 634                  | 1,520                                 | 541                                  | 484                 | (57)                                        |

| Department<br>GL Account                        | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|-------------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                                 | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 5926 - Juices - Cost of sales                   | 10,207               | 4,629                                 | 4,531                                | 4,109               | (422)                                       |
| 5927 - Garnishes - Cost of sales                | 302                  |                                       | 250                                  | 250                 |                                             |
| 5929 - Cost of food sales                       | 28,700               | 812                                   | 811                                  | 811                 |                                             |
| 5939 - Damaged good                             | 770                  |                                       |                                      |                     |                                             |
| 5991 - Deposit Cases / Bottles                  | 768                  | 597                                   | 641                                  | 617                 | (24)                                        |
| 5992 - Deposit Kegs 20 L                        |                      | 360                                   | 360                                  | 360                 |                                             |
| 5993 - Deposit Kegs 30 L                        | (30)                 | 110                                   | (122)                                |                     | 122                                         |
| 5995 - Deposit Kegs 50 L                        | (9)                  | (570)                                 | (715)                                | (520)               | 195                                         |
| 6100 - Materials & Supplies                     | 3,031                | 2,181                                 | 2,674                                | 1,950               | (724)                                       |
| 6101 - Cleaning supplies                        | 3,746                | 2,628                                 | 3,565                                | 3,516               | (49)                                        |
| 6102 - Bar supplies                             | 1,452                | 694                                   | 352                                  | 500                 | 148                                         |
| 6103 - Kitchen supplies                         | 3,017                | 523                                   | 549                                  | 574                 | 25                                          |
| 6110 - Repairs & Maintenance                    | 4,549                | 2,125                                 | 2,423                                | 1,200               | (1,223)                                     |
| 6120 - Printing                                 | 801                  | 627                                   | 827                                  | 877                 | 50                                          |
| 6130 - Postage & Courier                        | 300                  | 91                                    | 133                                  | 130                 | (3)                                         |
| 6131 - Miscellaneous                            |                      |                                       | 100                                  | 125                 | 25                                          |
| 6133 - Clothing                                 | 124                  | 2,563                                 | 2,563                                |                     | (2,563)                                     |
| 6135 - Security                                 | 10,315               |                                       |                                      | 25,000              | 25,000                                      |
| 6136 - Porter charges                           | 89                   |                                       |                                      |                     |                                             |
| 6137 - L/D Telephone and Fax                    | 1                    |                                       |                                      |                     |                                             |
| 6138 - Photocopy                                | 130                  | 270                                   | 263                                  | 110                 | (153)                                       |
| 6139 - Office Supplies                          | 480                  | 73                                    | 128                                  | 250                 | 122                                         |
| 6160 - Memberships/Training                     | 65                   |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel                     | 31                   |                                       |                                      |                     |                                             |
| 6320 - Advertising & Promotion                  | 9,165                | 4,283                                 | 4,283                                | 5,000               | 717                                         |
| 6340 - Entertainment                            | 197                  |                                       |                                      |                     |                                             |
| 6341 - DJ svc                                   |                      |                                       | 500                                  | 500                 |                                             |
| 6345 - Cable                                    | 1,035                | 899                                   | 1,162                                | 1,070               | (92)                                        |
| 6370 - Rentals                                  | 3,440                | 2,376                                 | 3,034                                | 2,624               | (410)                                       |
| 6376 - Inter dept transf -Rentals               | (650)                | (550)                                 | (1,550)                              | (1,550)             |                                             |
| 6378 - Inter dept transf- Porter                | 828                  |                                       |                                      |                     |                                             |
| 6379 - Inter dept transf-Security               | 47,355               |                                       |                                      |                     |                                             |
| 6381 - Inter dept transf- Wine                  | (2,035)              | (682)                                 | (623)                                | (473)               | 150                                         |
| 6382 - Inter dept transf- Draft                 | (511)                | (1,647)                               | (1,647)                              | (1,647)             |                                             |
| 6383 - Inter dept transf- Bottle beer           |                      | (385)                                 | (362)                                | 170                 | 531                                         |
| 6384 - Inter dept transf- Liquor (drinks/glass) |                      | (1,486)                               | (1,470)                              | (1,470)             |                                             |
| 6386 - Inter dept transf- Non alcohol           |                      | (216)                                 | (1,212)                              | (1,000)             | 212                                         |
| 6390 - Inter dept transf- Server coordinator    |                      | (260)                                 | (210)                                |                     | 210                                         |
| 6399 - Inter department charge                  | (225)                |                                       |                                      |                     |                                             |
| 6420 - Bank and service charges                 | 4,529                | 3,293                                 | 4,081                                | 4,061               | (19)                                        |
| 6430 - Bad Debts                                | 1,653                |                                       |                                      |                     |                                             |
| 6440 - Cash Over/Short                          | (395)                | (486)                                 | (330)                                |                     | 330                                         |
| 6500 - Equipment                                | 221                  | 549                                   | 749                                  | 600                 | (149)                                       |
| 6510 - Computer Expenses                        | 169                  |                                       |                                      |                     |                                             |
| 6610 - Telephones                               | 3,188                | 2,170                                 | 2,913                                | 2,913               |                                             |
| 6620 - Insurance, Permits & Licences            | 2,066                | 1,558                                 | 2,051                                | 2,089               | 38                                          |
| 6662 - Cleaning Contract Services               | 14,803               | 10,667                                | 14,067                               | 13,600              | (467)                                       |
| 6807 - Tax credit on gratuities                 | (13,883)             | 0                                     |                                      |                     |                                             |
| 6808 - Benefits re-allocated                    | (98)                 | (6,008)                               | (5,216)                              |                     | 5,216                                       |
| 6809 - Benefits                                 | 28,041               | 20,565                                | 26,524                               | 14,185              | (12,340)                                    |
| 6810 - Salaries                                 | 194,659              | 148,773                               | 179,197                              | 7,520               | (171,678)                                   |
| 6811 - Salaries re-allocated                    | (20,596)             | (40,796)                              | (35,538)                             |                     | 35,538                                      |
| 6812 - Student Staff                            |                      | 278                                   | 278                                  | 99,175              | 98,897                                      |
| 6814 - Other Salaries and Accruals              | 4,993                | 6,620                                 | 5,945                                | 353                 | (5,592)                                     |
| 6816 - RRSP - employer contribution             | 74                   | 591                                   | 535                                  | 294                 | (241)                                       |
| 6818 - AUTO VAC                                 | 4,607                | 3,014                                 | 2,536                                | 3,967               | 1,431                                       |
| 6840 - Group Insurance                          |                      |                                       |                                      | 500                 | 500                                         |
| 6872 - C.S.S.T.                                 | 3,017                |                                       |                                      |                     |                                             |
| 6874 - EAP                                      |                      |                                       |                                      | 66                  | 66                                          |
| 6875 - Other Benefits and Accruals              |                      |                                       |                                      | 87                  | 87                                          |
| 6880 - SSMU training (Quebec Training Fund)     |                      | 200                                   | 200                                  |                     | (200)                                       |
| <b>1599 - Gerts Total</b>                       | <b>(9,744)</b>       | <b>(3,822)</b>                        | <b>(16,701)</b>                      | <b>(50,842)</b>     | <b>(34,141)</b>                             |
| <b>2000 - IT</b>                                |                      |                                       |                                      |                     |                                             |
| 6110 - Repairs & Maintenance                    | 505                  | 33                                    | 158                                  | 240                 | 82                                          |
| 6138 - Photocopy                                | 2                    |                                       |                                      |                     |                                             |
| 6505 - Computer Software                        | 10,038               | 8,856                                 | 13,366                               | 32,466              | 19,100                                      |
| 6510 - Computer Expenses                        | 9,485                | 3,581                                 | 4,869                                | 4,200               | (669)                                       |
| 6660 - Contract Services                        | 867                  |                                       |                                      | 0                   |                                             |
| <b>2000 - IT Total</b>                          | <b>20,897</b>        | <b>12,470</b>                         | <b>18,393</b>                        | <b>36,906</b>       | <b>18,513</b>                               |

| Department<br>GL Account                | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|-----------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                         | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 2022 - Shatner Building                 |                      |                                       |                                      |                     |                                             |
| 4907 - Business Rent                    | (214,528)            | (114,786)                             | (155,586)                            | (161,000)           | (5,414)                                     |
| 4909 - Commissions / Vending machines   | (2,026)              | (56)                                  | (56)                                 | (2,000)             | (1,945)                                     |
| 4911 - Cleaning Revenue                 |                      | (2,450)                               | (3,585)                              | (1,400)             | 2,185                                       |
| 4918 - Porter Revenue                   |                      | (4,873)                               | (3,738)                              | (6,000)             | (2,263)                                     |
| 4939 - Miscellaneous Revenue            |                      | (2)                                   | (2)                                  |                     | 2                                           |
| 6100 - Materials & Supplies             | 26,027               | 26,280                                | 35,282                               | 30,000              | (5,282)                                     |
| 6110 - Repairs & Maintenance            | 10,611               | 14,398                                | 19,948                               | 18,000              | (1,948)                                     |
| 6120 - Printing                         | 616                  | 758                                   | 758                                  | 1,200               | 442                                         |
| 6125 - Rent / Utilities Expense         | (1)                  |                                       |                                      |                     |                                             |
| 6130 - Postage & Courier                | 78                   | 60                                    | 94                                   | 60                  | (34)                                        |
| 6133 - Clothing                         | 1,212                | 1,268                                 | 1,468                                | 1,400               | (68)                                        |
| 6136 - Porter charges                   | 1,800                | 8,153                                 | 9,504                                | 5,000               | (4,504)                                     |
| 6138 - Photocopy                        | 47                   | 15                                    | 21                                   | 18                  | (3)                                         |
| 6306 - Conferences & Travel             |                      | 9                                     | 19                                   |                     | (19)                                        |
| 6375 - Inter dept transfer              | (11,158)             | (10,334)                              | (10,332)                             | (24,000)            | (13,668)                                    |
| 6377 - Inter dept transf- Cleaning      |                      |                                       | 0                                    |                     |                                             |
| 6378 - Inter dept transf- Porter        | (1,025)              | (665)                                 | (665)                                |                     | 665                                         |
| 6500 - Equipment                        | 529                  | 1,233                                 | 1,233                                | 1,200               | (33)                                        |
| 6610 - Telephones                       | 4,841                | 3,293                                 | 4,470                                | 4,522               | 53                                          |
| 6620 - Insurance, Permits & Licences    | 37,838               | 26,500                                | 35,679                               | 37,982              | 2,303                                       |
| 6630 - Taxes                            | 3,695                | 2,029                                 | 2,700                                |                     | (2,700)                                     |
| 6650 - Professional Fees                |                      |                                       | 0                                    |                     |                                             |
| 6660 - Contract Services                | 26,951               | 18,864                                | 22,506                               | 45,000              | 22,494                                      |
| 6662 - Cleaning Contract Services       | 73,784               | 56,382                                | 75,777                               | 72,491              | (3,286)                                     |
| 6664 - Tuning Contract Services         | 3,960                | 3,080                                 | 4,401                                | 4,120               | (281)                                       |
| 6809 - Benefits                         | 7,466                | 4,517                                 | 6,607                                | 5,934               | (674)                                       |
| 6810 - Salaries                         | 62,665               | 34,865                                | 50,595                               | 40,414              | (10,181)                                    |
| 6811 - McGill Overtime                  | 466                  | 37                                    | 287                                  |                     | (287)                                       |
| 6812 - Casual Salaries                  |                      |                                       |                                      | 12,710              | 12,710                                      |
| 6814 - Other Salaries and Accruals      | 2,697                | 1,433                                 | 2,082                                | 2,580               | 498                                         |
| 6815 - McGill Salaries                  | 150,927              | 119,280                               | 160,159                              | 104,784             | (55,376)                                    |
| 6816 - RRSP - employer contribution     | 306                  | 417                                   | 817                                  | 2,150               | 1,332                                       |
| 6818 - AUTO VAC                         | 661                  | 460                                   | 665                                  | 508                 | (157)                                       |
| 6840 - Group Insurance                  |                      |                                       |                                      | 3,000               | 3,000                                       |
| 6872 - C.S.S.T.                         | 3,178                |                                       |                                      | 0                   |                                             |
| 6874 - EAP                              |                      |                                       |                                      | 66                  | 66                                          |
| 6875 - Other Benefits and Accruals      |                      |                                       |                                      | 45                  | 45                                          |
| 6876 - McGill Benefits                  | 39,454               | 32,589                                | 46,088                               | 36,674              | (9,414)                                     |
| 2022 - Shatner Building Total           | 231,071              | 222,754                               | 307,196                              | 235,457             | (71,739)                                    |
| 3000 - Non-Allocated Student Fees       |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                     | (1,701,772)          | (1,728,871)                           | (1,728,871)                          | (1,746,152)         | (17,281)                                    |
| 6665 - Administration fees              | 1,500                |                                       |                                      |                     |                                             |
| 3000 - Non-Allocated Student Fees Total | (1,700,272)          | (1,728,871)                           | (1,728,871)                          | (1,746,152)         | (17,281)                                    |
| 3021 - General Administration           |                      |                                       |                                      |                     |                                             |
| 4901 - Photocopy Revenue                | (1,207)              | (1,166)                               | (1,422)                              | (1,491)             | (69)                                        |
| 4902 - Interest Income                  | (13,088)             | (4,896)                               | (4,443)                              | (5,695)             | (1,252)                                     |
| 4939 - Miscellaneous Revenue            | (1,041)              | (87)                                  |                                      |                     |                                             |
| 4950 - Admin fees _ Daycare             | (11,000)             | (4,500)                               | (6,000)                              | (6,000)             |                                             |
| 4952 - Admin fees - HDRF                | (64,388)             | (78,277)                              | (78,277)                             | (69,735)            | 8,542                                       |
| 6100 - Materials & Supplies             | 453                  | 376                                   | 375                                  | 750                 | 375                                         |
| 6110 - Repairs & Maintenance            | 1,017                | 357                                   | 357                                  | 1,500               | 1,143                                       |
| 6111 - Food & Beverages - N/S           | 5,035                | 3,199                                 | 3,807                                | 5,000               | 1,193                                       |
| 6120 - Printing                         | 1,511                | 1,148                                 | 1,308                                | 1,500               | 192                                         |
| 6130 - Postage & Courier                | 1,870                | 1,488                                 | 1,824                                | 1,500               | (324)                                       |
| 6131 - Miscellaneous                    | (23)                 | 23                                    | 23                                   |                     | (23)                                        |
| 6133 - Clothing                         | 86                   |                                       |                                      |                     |                                             |
| 6137 - L/D Telephone and Fax            | 11                   | 81                                    | 79                                   | 120                 | 41                                          |
| 6138 - Photocopy                        | 8,689                | 10,401                                | 13,911                               | 15,450              | 1,539                                       |
| 6139 - Office Supplies                  | 6,139                | 7,182                                 | 9,574                                | 12,000              | 2,426                                       |
| 6160 - Memberships/Training             |                      | 0                                     |                                      |                     |                                             |
| 6305 - Automobile Expenses              | 6,277                | 3,981                                 | 5,475                                | 6,500               | 1,025                                       |
| 6306 - Conferences & Travel             | 195                  |                                       |                                      |                     |                                             |
| 6320 - Advertising & Promotion          | 274                  | 734                                   |                                      |                     |                                             |
| 6370 - Rentals                          | 243                  |                                       |                                      | 0                   |                                             |
| 6375 - Inter dept transfer              | (24,060)             | (18,931)                              | (17,296)                             | (15,000)            | 2,296                                       |
| 6399 - Inter department charge          | 418                  | 191                                   | 191                                  |                     | (191)                                       |
| 6411 - Donations                        | 100                  | 1,125                                 |                                      |                     |                                             |
| 6420 - Bank and service charges         | 32,885               | 29,128                                | 38,287                               | 34,521              | (3,766)                                     |
| 6430 - Bad Debts                        | (2,586)              |                                       |                                      |                     |                                             |
| 6431 - Fines/Penalties                  |                      | 56                                    | 56                                   | 10,000              | 9,945                                       |



| Department<br>GL Account                           | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|----------------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                                    | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 6510 - Computer Expenses                           | 25                   |                                       |                                      |                     |                                             |
| 6610 - Telephones                                  | 16,523               | 15,079                                | 19,906                               | 20,993              | 1,087                                       |
| 6620 - Insurance, Permits & Licences               | 8,763                | 6,804                                 | 9,070                                | 11,220              | 2,150                                       |
| 6650 - Professional Fees                           | 63,221               | 44,626                                | 77,425                               | 97,462              | 20,037                                      |
| 6660 - Contract Services _ others                  | 19,777               | 29,195                                | 30,550                               | 24,000              | (6,550)                                     |
| 6661 - Contract Services - Financial               | 4,242                | 2,875                                 | 3,837                                | 4,000               | 163                                         |
| 6809 - Benefits                                    | 109,613              | 81,548                                | 141,470                              |                     | (141,470)                                   |
| 6809 - Benefits (execs + perm staff)               |                      |                                       |                                      | 101,704             | 101,704                                     |
| 6809 - Benefits (student staff)                    |                      |                                       |                                      | 8,901               | 8,901                                       |
| 6810 - Salaries                                    | 779,013              | 521,523                               | 741,123                              | 818,376             | 77,252                                      |
| 6812 - Special Projects Budget                     |                      |                                       |                                      | 12,896              | 12,896                                      |
| 6812 - Student Staff                               | 140,943              | 137,957                               | 177,880                              | 39,600              | (138,280)                                   |
| 6812 - Student Staff (Incoming Execs)              |                      |                                       |                                      | 19,792              | 19,792                                      |
| 6812 - Student Staff (Sponsorship)                 |                      |                                       |                                      | 10,557              | 10,557                                      |
| 6813 - Bonus/Commission                            | 16,388               | 16,303                                | 23,250                               | 4,000               | (19,250)                                    |
| 6814 - Other Salaries and Accruals                 | 41,988               | 29,241                                |                                      | 43,433              | 43,433                                      |
| 6816 - RRSP - employer contribution                | 19,093               | 14,833                                | 22,480                               | 29,720              | 7,240                                       |
| 6818 - AUTO VAC                                    | 17,807               | 12,687                                | 17,724                               |                     | (17,724)                                    |
| 6818 - AUTO VAC (execs)                            |                      |                                       |                                      | 12,867              | 12,867                                      |
| 6818 - AUTO VAC (student staff)                    |                      |                                       |                                      | 2,892               | 2,892                                       |
| 6872 - C.S.S.T.                                    | (2,550)              |                                       |                                      |                     |                                             |
| 6873 - Group Insurance                             | 36,570               | 31,688                                | 43,693                               | 34,250              | (9,443)                                     |
| 6873 - Group Insurance (Gerts, SRC, and Building)  |                      |                                       |                                      | 6,500               | 6,500                                       |
| 6874 - Employee programm assistance EAP (PEA)      | 1,428                | 1,137                                 | 1,377                                | 770                 | (607)                                       |
| 6875 - Other Benefits and Accruals                 | 1,786                | 582                                   | 669                                  | 681                 | 12                                          |
| 6880 - SSMU training (Quebec Training Fund)        | 8,914                | 4,727                                 | 10,000                               | 10,000              |                                             |
| xxxx - Laptop Allocations                          |                      |                                       |                                      | 2,520               | 2,520                                       |
| <b>3021 - General Administration Total</b>         | <b>1,231,354</b>     | <b>902,418</b>                        | <b>1,288,280</b>                     | <b>1,308,053</b>    | <b>19,773</b>                               |
| <b>3084 - MiniCourses</b>                          |                      |                                       |                                      |                     |                                             |
| 4908 - Registration Fees / Admissions              | (76,550)             | (40,890)                              | (32,359)                             | (39,490)            | (7,131)                                     |
| 6100 - Materials & Supplies                        | 476                  |                                       | 0                                    | 0                   |                                             |
| 6120 - Printing                                    | 569                  | 638                                   | 375                                  | 375                 |                                             |
| 6130 - Postage & Courier                           | 137                  | 18                                    | 16                                   | 16                  |                                             |
| 6138 - Photocopy                                   | 555                  | 105                                   | 26                                   | 26                  |                                             |
| 6320 - Advertising & Promotion                     |                      | 179                                   |                                      |                     |                                             |
| 6360 - Stipends                                    | 33,935               | 7,237                                 | 7,237                                | 7,237               |                                             |
| 6370 - Rentals                                     | 2,669                | 980                                   | 420                                  | 420                 |                                             |
| 6420 - Bank and service charges                    | 2,588                | 990                                   | 901                                  | 901                 |                                             |
| 6505 - Website Fee                                 |                      | 46                                    | 21                                   | 21                  |                                             |
| 6510 - Computer Expenses                           |                      | 62                                    | 41                                   | 41                  |                                             |
| 6660 - Contract Services                           |                      | 1,833                                 | 1,083                                | 1,083               |                                             |
| 6809 - Benefits                                    | 3,317                | 1,418                                 | 1,219                                | 1,219               |                                             |
| 6810 - Salaries                                    | 19                   | 150                                   | 149                                  | 149                 |                                             |
| 6812 - Student Staff                               | 8,122                | 9,523                                 | 7,523                                | 7,523               |                                             |
| 6818 - AUTO VAC                                    | 1,276                | 560                                   | 480                                  | 480                 |                                             |
| 6872 - C.S.S.T.                                    | (113)                |                                       |                                      |                     |                                             |
| <b>3084 - MiniCourses Total</b>                    | <b>(23,000)</b>      | <b>(17,151)</b>                       | <b>(12,869)</b>                      | <b>(20,000)</b>     | <b>(7,131)</b>                              |
| <b>4010 - Presidential Portfolio (Admin)</b>       |                      |                                       |                                      |                     |                                             |
| 4914 - Donations/sponsorship                       |                      | (2,040)                               | (2,040)                              |                     | 2,040                                       |
| 6120 - Printing                                    | 32                   | 37                                    | 37                                   | 65                  | 28                                          |
| 6138 - Photocopy                                   | 11                   |                                       |                                      |                     |                                             |
| 6160 - Memberships/Training                        | 65                   |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel                        |                      | 83                                    | 83                                   | 50                  | (33)                                        |
| 6411 - Donations                                   |                      | 1,400                                 | 2,040                                |                     | (2,040)                                     |
| 6420 - Bank and service charges                    |                      | 65                                    | 65                                   | 65                  |                                             |
| 6610 - Telephones                                  | 1,105                | 757                                   | 1,016                                | 1,020               | 4                                           |
| 6809 - Benefits                                    |                      |                                       |                                      | 1,714               | 1,714                                       |
| 6812 - Student Staff                               |                      |                                       |                                      | 13,922              | 13,922                                      |
| 6818 - AUTO VAC                                    |                      |                                       |                                      | 557                 | 557                                         |
| <b>4010 - Presidential Portfolio (Admin) Total</b> | <b>1,213</b>         | <b>302</b>                            | <b>1,201</b>                         | <b>17,393</b>       | <b>16,192</b>                               |
| <b>4011 - SEAMLESS</b>                             |                      |                                       |                                      |                     |                                             |
| 4914 - Donations/sponsorship                       |                      | (1,045)                               | (1,045)                              |                     | 1,045                                       |
| 6100 - Materials & Supplies                        | 31                   |                                       |                                      |                     |                                             |
| 6399 - Inter department charge                     | 1,350                | 2,090                                 | 2,090                                | 1,000               | (1,090)                                     |
| <b>4011 - SEAMLESS Total</b>                       | <b>1,381</b>         | <b>1,045</b>                          | <b>1,045</b>                         | <b>1,000</b>        | <b>(45)</b>                                 |
| <b>4012 - Family Care</b>                          |                      |                                       |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                      |                      |                                       | 300                                  | 300                 |                                             |
| <b>4012 - Family Care Total</b>                    |                      |                                       | <b>300</b>                           | <b>300</b>          |                                             |

| Department<br>GL Account                 | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                          | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
|                                          |                      |                                       |                                      |                     |                                             |
| 4015 - VP Finance (Admin)                |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies              |                      | 27                                    | 26                                   | 25                  | (1)                                         |
| 6111 - Food & Beverages - N/S            |                      | 23                                    |                                      |                     |                                             |
| 6120 - Printing                          | 32                   | 42                                    | 42                                   | 40                  | (2)                                         |
| 6137 - L/D Telephone and Fax             |                      | 6                                     | 5                                    | 5                   |                                             |
| 6138 - Photocopy                         | 21                   | 36                                    | 39                                   | 40                  | 1                                           |
| 6139 - Office Supplies                   |                      | 24                                    | 24                                   | 25                  | 1                                           |
| 6160 - Memberships/Training              | 65                   |                                       |                                      |                     |                                             |
| 6420 - Bank and service charges          |                      | 65                                    | 65                                   | 65                  |                                             |
| 6610 - Telephones                        | 855                  | 340                                   | 459                                  | 500                 | 41                                          |
| 6809 - Benefits                          |                      |                                       |                                      | 1,854               | 1,854                                       |
| 6812 - Student Staff                     |                      |                                       |                                      | 15,053              | 15,053                                      |
| 6818 - AUTO VAC                          |                      |                                       |                                      | 602                 | 602                                         |
| 4015 - VP Finance (Admin) Total          | 973                  | 563                                   | 660                                  | 18,208              | 17,549                                      |
|                                          |                      |                                       |                                      |                     |                                             |
| 4016 - VP Operations (Admin)             |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies              |                      |                                       |                                      | 25                  | 25                                          |
| 6120 - Printing                          |                      |                                       |                                      | 40                  | 40                                          |
| 6137 - L/D Telephone and Fax             |                      |                                       |                                      | 5                   | 5                                           |
| 6138 - Photocopy                         |                      |                                       |                                      | 40                  | 40                                          |
| 6139 - Office Supplies                   |                      |                                       |                                      | 25                  | 25                                          |
| 6420 - Bank and service charges          |                      |                                       |                                      | 65                  | 65                                          |
| 6610 - Telephones                        |                      |                                       |                                      | 500                 | 500                                         |
| 6809 - Benefits                          |                      |                                       |                                      | 548                 | 548                                         |
| 6812 - Student Staff                     |                      |                                       |                                      | 4,454               | 4,454                                       |
| 6818 - AUTO VAC                          |                      |                                       |                                      | 178                 | 178                                         |
| 4016 - VP Operations (Admin) Total       |                      |                                       |                                      | 5,880               | 5,880                                       |
|                                          |                      |                                       |                                      |                     |                                             |
| 4018 - VP Internal Affairs (Admin)       |                      |                                       |                                      |                     |                                             |
| 6120 - Printing                          | 32                   | 77                                    | 37                                   | 37                  |                                             |
| 6130 - Postage & Courier                 | 1                    |                                       |                                      |                     |                                             |
| 6137 - L/D Telephone and Fax             | 4                    | 6                                     | 7                                    | 2                   | (5)                                         |
| 6138 - Photocopy                         | 19                   |                                       |                                      |                     |                                             |
| 6160 - Memberships/Training              | 65                   |                                       |                                      |                     |                                             |
| 6399 - Inter department charge           |                      |                                       | 0                                    | 0                   |                                             |
| 6420 - Bank and service charges          |                      | 65                                    |                                      |                     |                                             |
| 6610 - Telephones                        | 1,181                | 802                                   | 1,061                                | 1,061               |                                             |
| 6809 - Benefits                          |                      |                                       |                                      | 1,538               | 1,538                                       |
| 6812 - Student Staff                     |                      |                                       |                                      | 12,489              | 12,489                                      |
| 6818 - AUTO VAC                          |                      |                                       |                                      | 500                 | 500                                         |
| 4018 - VP Internal Affairs (Admin) Total | 1,302                | 950                                   | 1,105                                | 15,627              | 14,522                                      |
|                                          |                      |                                       |                                      |                     |                                             |
| 4019 - Communications                    |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies              | 28                   | 235                                   | 355                                  |                     | (355)                                       |
| 6120 - Printing                          | 412                  | 459                                   | 246                                  |                     | (246)                                       |
| 6130 - Postage & Courier                 | 1                    | 2                                     | 6                                    |                     | (6)                                         |
| 6137 - L/D Telephone and Fax             | 1                    |                                       | 0                                    |                     |                                             |
| 6139 - Office Supplies                   | 92                   |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel              | 13                   | 12                                    | 12                                   |                     | (12)                                        |
| 6320 - Advertising & Promotion           | 124                  | 12                                    | 52                                   |                     | (52)                                        |
| 6505 - Computer Software                 | 24                   |                                       |                                      |                     |                                             |
| 6610 - Telephones                        | 480                  | 360                                   | 482                                  | 0                   | (482)                                       |
| 4019 - Communications Total              | 1,175                | 1,080                                 | 1,153                                | 0                   | (1,153)                                     |
|                                          |                      |                                       |                                      |                     |                                             |
| 4025 - VP Student Life (Admin)           |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies              | 250                  | 7                                     | 7                                    | 7                   |                                             |
| 6120 - Printing                          |                      | 37                                    | 37                                   | 10                  | (27)                                        |
| 6130 - Postage & Courier                 | 1                    | 17                                    | 17                                   | 17                  |                                             |
| 6137 - L/D Telephone and Fax             | 5                    |                                       |                                      |                     |                                             |
| 6138 - Photocopy                         | 40                   | 26                                    | 34                                   | 34                  |                                             |
| 6306 - Conferences & Travel              |                      | 1,260                                 | 1,260                                |                     | (1,260)                                     |
| 6320 - Advertising & Promotion           | 750                  |                                       |                                      |                     |                                             |
| 6420 - Bank and service charges          |                      | 65                                    | 65                                   | 65                  |                                             |
| 6505 - Computer Software                 |                      | 16                                    | 8                                    | 8                   |                                             |
| 6610 - Telephones                        | 1,294                | 907                                   | 1,209                                | 1,209               |                                             |
| 6809 - Benefits                          |                      |                                       |                                      | 1,095               | 1,095                                       |
| 6812 - Student Staff                     |                      |                                       |                                      | 8,893               | 8,893                                       |
| 6818 - AUTO VAC                          |                      |                                       |                                      | 356                 | 356                                         |
| 4025 - VP Student Life (Admin) Total     | 2,340                | 2,335                                 | 2,637                                | 11,694              | 9,057                                       |

| Department<br>GL Account                        | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|-------------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                                 | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| <b>4037 - VP External Affairs (Admin)</b>       |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies                     | 51                   |                                       |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                   |                      | 27                                    | 27                                   | 27                  |                                             |
| 6120 - Printing                                 | 37                   | 37                                    | 37                                   | 37                  |                                             |
| 6130 - Postage & Courier                        | 3                    | 1                                     | 1                                    | 6                   | 5                                           |
| 6131 - Miscellaneous                            |                      |                                       | 0                                    | 0                   |                                             |
| 6137 - L/D Telephone and Fax                    | 1                    |                                       |                                      |                     |                                             |
| 6138 - Photocopy                                | 1                    | 10                                    | 10                                   | 10                  |                                             |
| 6160 - Memberships/Training                     | 65                   |                                       |                                      |                     |                                             |
| 6320 - Advertising & Promotion                  | 93                   |                                       |                                      |                     |                                             |
| 6375 - Inter dept transfer                      | (822)                |                                       |                                      |                     |                                             |
| 6399 - Inter department charge                  | 110                  |                                       | 0                                    | 0                   |                                             |
| 6420 - Bank and service charges                 |                      | 65                                    | 65                                   | 65                  |                                             |
| 6610 - Telephones                               | 1,062                | 785                                   | 1,055                                | 1,055               |                                             |
| 6809 - Benefits                                 |                      |                                       |                                      | 1,604               | 1,604                                       |
| 6812 - Student Staff                            |                      |                                       |                                      | 13,029              | 13,029                                      |
| 6818 - AUTO VAC                                 |                      |                                       |                                      | 521                 | 521                                         |
| <b>4037 - VP External Affairs (Admin) Total</b> | <b>601</b>           | <b>925</b>                            | <b>1,195</b>                         | <b>16,355</b>       | <b>15,159</b>                               |
| <b>4039 - Campaigns</b>                         |                      |                                       |                                      |                     |                                             |
| 4908 - Registration Fees / Admissions           |                      | (164)                                 |                                      |                     |                                             |
| 4914 - Donations/sponsorship                    |                      | (500)                                 |                                      |                     |                                             |
| 6100 - Materials & Supplies                     | 892                  | 1,372                                 | 900                                  | 1,000               | 100                                         |
| 6111 - Food & Beverages - N/S                   | 747                  | 598                                   | 1,200                                | 1,000               | (200)                                       |
| 6120 - Printing                                 | 144                  | 1,250                                 | 1,000                                | 1,000               |                                             |
| 6130 - Postage & Courier                        | 10                   | 33                                    |                                      |                     |                                             |
| 6133 - Clothing                                 |                      | 457                                   | 1,000                                |                     | (1,000)                                     |
| 6138 - Photocopy                                | 156                  | 80                                    |                                      |                     |                                             |
| 6306 - Conferences & Travel                     | 220                  | 3,097                                 |                                      |                     |                                             |
| 6320 - Advertising & Promotion                  | 1,199                | 741                                   | 2,000                                | 1,000               | (1,000)                                     |
| 6340 - Entertainment                            |                      | 942                                   |                                      |                     |                                             |
| 6361 - Honorariums                              | 300                  | 2,310                                 | 4,500                                | 1,000               | (3,500)                                     |
| 6370 - Rentals                                  | 4,352                | 17                                    | 3,000                                | 1,000               | (2,000)                                     |
| 6375 - Inter dept transfer                      | (6,197)              | (6,650)                               | (5,900)                              |                     | 5,900                                       |
| 6399 - Inter department charge                  | 248                  | 216                                   |                                      |                     |                                             |
| 6411 - Donations                                | 3,177                | 2,500                                 | 2,000                                | 1,000               | (1,000)                                     |
| 6505 - Computer Software                        |                      | 74                                    |                                      |                     |                                             |
| <b>4039 - Campaigns Total</b>                   | <b>5,248</b>         | <b>6,373</b>                          | <b>9,700</b>                         | <b>7,000</b>        | <b>(2,700)</b>                              |
| <b>4052 - First Year Affairs</b>                |                      |                                       |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                   |                      |                                       |                                      | 0                   |                                             |
| <b>4052 - First Year Affairs Total</b>          |                      |                                       |                                      | <b>0</b>            |                                             |
| <b>4057 - Elections</b>                         |                      |                                       |                                      |                     |                                             |
| 4903 - Rentals                                  | (625)                | (100)                                 | (100)                                | (100)               |                                             |
| 6100 - Materials & Supplies                     | 50                   | 7                                     | 6                                    | 25                  | 19                                          |
| 6111 - Food & Beverages - N/S                   |                      | 147                                   | 185                                  | 185                 |                                             |
| 6120 - Printing                                 |                      | 211                                   | 210                                  | 210                 |                                             |
| 6130 - Postage & Courier                        | 3                    | 6                                     | 5                                    | 5                   |                                             |
| 6132 - Campaign Expenses Reimbursed             | 1,114                | 237                                   | 2,475                                | 2,475               |                                             |
| 6139 - Office Supplies                          | 46                   |                                       |                                      |                     |                                             |
| 6320 - Advertising & Promotion                  | 4,081                |                                       |                                      |                     |                                             |
| 6375 - Inter dept transfer                      | (100)                |                                       |                                      |                     |                                             |
| 6399 - Inter department charge                  | 300                  | 0                                     |                                      |                     |                                             |
| 6505 - Computer Software                        | 621                  | 637                                   | 650                                  | 650                 |                                             |
| 6610 - Telephones                               | 539                  | 391                                   | 550                                  | 550                 |                                             |
| <b>4057 - Elections Total</b>                   | <b>6,029</b>         | <b>1,536</b>                          | <b>3,981</b>                         | <b>4,000</b>        | <b>19</b>                                   |
| <b>4060 - Equity</b>                            |                      |                                       |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                   | 83                   | (83)                                  | 219                                  | 150                 | (69)                                        |
| 6130 - Postage & Courier                        | 3                    | 3                                     |                                      |                     |                                             |
| 6320 - Advertising & Promotion                  |                      |                                       | 400                                  | 400                 |                                             |
| 6361 - Honorariums                              |                      |                                       | 1,000                                | 650                 | (350)                                       |
| 6370 - Rentals                                  | 86                   |                                       |                                      |                     |                                             |
| 6375 - Inter dept transfer                      | 2,000                |                                       |                                      |                     |                                             |
| 6411 - Donations/Awards Granted                 |                      | 150                                   |                                      |                     |                                             |
| <b>4060 - Equity Total</b>                      | <b>2,172</b>         | <b>70</b>                             | <b>1,619</b>                         | <b>1,200</b>        | <b>(419)</b>                                |

| Department<br>GL Account                     | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|----------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                              | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| <b>4061 - Mental Health</b>                  |                      |                                       |                                      |                     |                                             |
| 4914 - Donations/sponsorship                 |                      | (500)                                 |                                      |                     |                                             |
| 6100 - Materials & Supplies                  |                      | 7                                     | 200                                  | 0                   | (200)                                       |
| 6111 - Food & Beverages - N/S                |                      |                                       | 400                                  |                     | (400)                                       |
| 6120 - Printing                              |                      | 288                                   | 300                                  |                     | (300)                                       |
| 6320 - Advertising & Promotion               | 199                  |                                       | 400                                  |                     | (400)                                       |
| 6361 - Honorariums                           |                      | 500                                   | 400                                  |                     | (400)                                       |
| 6370 - Rentals                               | 115                  | 40                                    |                                      |                     |                                             |
| 6375 - Inter dept charges                    |                      |                                       | 40                                   |                     | (40)                                        |
| <b>4061 - Mental Health Total</b>            | <b>314</b>           | <b>335</b>                            | <b>1,740</b>                         | <b>0</b>            | <b>(1,740)</b>                              |
| <b>4062 - Indigenous Affairs</b>             |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies                  |                      |                                       |                                      | 500                 | 500                                         |
| <b>4062 - Indigenous Affairs Total</b>       |                      |                                       |                                      | <b>500</b>          | <b>500</b>                                  |
| <b>4065 - Environment Committee</b>          |                      |                                       |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                |                      | 10                                    |                                      |                     |                                             |
| 6399 - Inter department charge               |                      | 360                                   |                                      |                     |                                             |
| 6411 - Donations                             |                      | 53                                    |                                      | 0                   |                                             |
| <b>4065 - Environment Committee Total</b>    |                      | <b>423</b>                            |                                      | <b>0</b>            |                                             |
| <b>4076 - University Affairs</b>             |                      |                                       |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                | 40                   | 361                                   | 580                                  | 500                 | (80)                                        |
| <b>4076 - University Affairs Total</b>       | <b>40</b>            | <b>361</b>                            | <b>580</b>                           | <b>500</b>          | <b>(80)</b>                                 |
| <b>4080 - External Affairs</b>               |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies                  | 239                  | (60)                                  |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                | 170                  | 148                                   | 360                                  | 300                 | (60)                                        |
| 6120 - Printing                              | 148                  |                                       | 100                                  | 100                 |                                             |
| 6130 - Postage & Courier                     | 3                    | 5                                     | 15                                   | 15                  |                                             |
| 6140 - Books & Publications                  | 366                  |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel                  | 2,950                | 1,238                                 | 1,600                                | 1,085               | (515)                                       |
| 6320 - Advertising & Promotion               | 141                  |                                       |                                      |                     |                                             |
| 6361 - Honorariums                           | 13,659               |                                       |                                      |                     |                                             |
| 6370 - Rentals                               | 744                  |                                       |                                      |                     |                                             |
| 6399 - Inter department charge               | 50                   | 457                                   |                                      |                     |                                             |
| 6610 - Telephones                            | 280                  |                                       |                                      |                     |                                             |
| <b>4080 - External Affairs Total</b>         | <b>18,750</b>        | <b>1,788</b>                          | <b>2,075</b>                         | <b>1,500</b>        | <b>(575)</b>                                |
| <b>4082 - Council &amp; Committees</b>       |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies                  |                      | 12                                    | 30                                   | 30                  |                                             |
| 6111 - Food & Beverages - N/S                | 1,237                | 1,599                                 | 2,775                                | 1,950               | (825)                                       |
| 6120 - Printing                              | 58                   | 60                                    | 80                                   | 70                  | (10)                                        |
| 6130 - Postage & Courier                     | 2                    | 5                                     | 9                                    | 10                  | 1                                           |
| 6306 - Conferences & Travel                  | 681                  | 880                                   | 880                                  | 890                 | 10                                          |
| 6370 - Rentals                               | 1,316                | 2,708                                 | 1,845                                | 1,000               | (845)                                       |
| 6399 - Inter department charge               |                      | 228                                   |                                      |                     |                                             |
| 6610 - Telephones                            | 109                  | 96                                    | 50                                   | 50                  |                                             |
| <b>4082 - Council &amp; Committees Total</b> | <b>3,403</b>         | <b>5,588</b>                          | <b>5,669</b>                         | <b>4,000</b>        | <b>(1,669)</b>                              |
| <b>4083 - Executive Committee</b>            |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies                  | 89                   |                                       | 500                                  | 500                 |                                             |
| 6111 - Food & Beverages - N/S                | 848                  | 948                                   | 1,100                                | 1,100               |                                             |
| 6130 - Postage & Courier                     | 6                    | 5                                     |                                      |                     |                                             |
| 6133 - Clothing                              | 1,601                | 436                                   | 500                                  | 500                 |                                             |
| 6139 - Office Supplies                       | 44                   |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel                  | 854                  | 39                                    | 1,200                                | 800                 | (400)                                       |
| 6370 - Rentals                               | 1,351                | 1,429                                 | 1,100                                | 1,100               |                                             |
| 6375 - Inter dept transfer                   | (720)                |                                       |                                      |                     |                                             |
| <b>4083 - Executive Committee Total</b>      | <b>4,073</b>         | <b>2,857</b>                          | <b>4,400</b>                         | <b>4,000</b>        | <b>(400)</b>                                |
| <b>4084 - General Assembly</b>               |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies                  | 56                   | 24                                    | 100                                  | 170                 | 70                                          |
| 6111 - Food & Beverages - N/S                |                      | 61                                    | 100                                  | 200                 | 100                                         |
| 6120 - Printing                              | 468                  | 59                                    | 100                                  | 25                  | (75)                                        |
| 6130 - Postage & Courier                     | 5                    | 3                                     | 5                                    | 5                   |                                             |
| 6320 - Advertising & Promotion               | 809                  |                                       |                                      |                     |                                             |
| 6370 - Rentals                               | 2,124                |                                       |                                      |                     |                                             |
| 6510 - Computer Expenses                     | 131                  |                                       | 100                                  | 100                 |                                             |
| 6610 - Telephones                            |                      | 32                                    |                                      |                     |                                             |
| 6662 - Cleaning Contract Services            |                      | 135                                   |                                      |                     |                                             |
| <b>4084 - General Assembly Total</b>         | <b>3,593</b>         | <b>314</b>                            | <b>405</b>                           | <b>500</b>          | <b>95</b>                                   |

| Department<br>GL Account                              | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|-------------------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                                       | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
|                                                       |                      |                                       |                                      |                     |                                             |
| 4085 - Community Relations                            |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies                           | 903                  | 20                                    | 100                                  | 100                 |                                             |
| 6111 - Food & Beverages - N/S                         | 249                  |                                       |                                      |                     |                                             |
| 6120 - Printing                                       |                      |                                       | 50                                   | 50                  |                                             |
| 6130 - Postage & Courier                              | 4                    | 1                                     |                                      |                     |                                             |
| 6306 - Conferences & Travel                           | 19                   | (19)                                  |                                      |                     |                                             |
| 6320 - Advertising & Promotion                        | 122                  |                                       |                                      |                     |                                             |
| 6360 - Stipends                                       | 150                  |                                       |                                      |                     |                                             |
| 6399 - Inter department charge                        | 50                   |                                       |                                      |                     |                                             |
| 6411 - Donations/Awards Granted                       |                      | 225                                   | 700                                  | 250                 | (450)                                       |
| 6620 - Insurance, Permits & Licences                  |                      | 79                                    |                                      |                     |                                             |
| 4085 - Community Relations Total                      | 1,497                | 306                                   | 850                                  | 400                 | (450)                                       |
|                                                       |                      |                                       |                                      |                     |                                             |
| 4086 - AVEQ                                           |                      |                                       |                                      |                     |                                             |
| 4914 - Donations/sponsorship                          |                      | (7,000)                               | (17,000)                             |                     | 17,000                                      |
| 6650 - Professional Fees                              |                      | 162                                   |                                      |                     |                                             |
| 6660 - Contract Services _ others                     |                      | 3,220                                 | 17,000                               |                     | (17,000)                                    |
| 6809 - Benefits                                       |                      | 234                                   |                                      |                     |                                             |
| 6810 - Salaries                                       |                      | 39                                    |                                      |                     |                                             |
| 6812 - Student Staff                                  |                      | 2,040                                 |                                      |                     |                                             |
| 6818 - AUTO VAC                                       |                      | 83                                    |                                      |                     |                                             |
| 4086 - AVEQ Total                                     |                      | (1,222)                               | 0                                    |                     |                                             |
|                                                       |                      |                                       |                                      |                     |                                             |
| 4091 - VP University Affairs (Admin)                  |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies                           |                      | 28                                    | 28                                   | 78                  | 50                                          |
| 6111 - Food & Beverages - N/S                         |                      | 60                                    | 60                                   | 60                  |                                             |
| 6120 - Printing                                       | 32                   | 43                                    | 37                                   | 37                  |                                             |
| 6130 - Postage & Courier                              | 2                    |                                       |                                      |                     |                                             |
| 6138 - Photocopy                                      |                      | 11                                    | 1                                    | 1                   |                                             |
| 6160 - Memberships/Training                           | 65                   |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel                           |                      | 1,304                                 | 1,304                                |                     | (1,304)                                     |
| 6420 - Bank and service charges                       |                      | 65                                    | 65                                   | 65                  |                                             |
| 6610 - Telephones                                     | 434                  | 340                                   | 459                                  | 459                 |                                             |
| 6809 - Benefits                                       |                      |                                       |                                      | 1,417               | 1,417                                       |
| 6812 - Student Staff                                  |                      |                                       |                                      | 11,505              | 11,505                                      |
| 6818 - AUTO VAC                                       |                      |                                       |                                      | 460                 | 460                                         |
| 4091 - VP University Affairs (Admin) Total            | 533                  | 1,851                                 | 1,954                                | 14,082              | 12,127                                      |
|                                                       |                      |                                       |                                      |                     |                                             |
| 5015 - Speaker Series                                 |                      |                                       |                                      |                     |                                             |
| 4914 - Donations/sponsorship                          |                      |                                       | (200)                                |                     | 200                                         |
| 6306 - Conferences & Travel                           |                      |                                       | 500                                  |                     | (500)                                       |
| 6361 - Honorariums                                    |                      |                                       | 4,500                                |                     | (4,500)                                     |
| 5015 - Speaker Series Total                           |                      |                                       | 4,800                                |                     | (4,800)                                     |
|                                                       |                      |                                       |                                      |                     |                                             |
| 5048 - Savoy Society                                  |                      |                                       |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                         |                      |                                       |                                      | 0                   |                                             |
| 5048 - Savoy Society Total                            |                      |                                       |                                      | 0                   |                                             |
|                                                       |                      |                                       |                                      |                     |                                             |
| 5079 - Grad Frosh                                     |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies                           |                      |                                       |                                      | 0                   |                                             |
| 5079 - Grad Frosh Total                               |                      |                                       |                                      | 0                   |                                             |
|                                                       |                      |                                       |                                      |                     |                                             |
| 5080 - Frosh                                          |                      |                                       |                                      |                     |                                             |
| 4908 - Registration Fees / Admissions (From other fac | (119,808)            | (73,675)                              | (73,500)                             | (73,500)            |                                             |
| 4909 - Registration Fees / Admissions (From other fac | (71,640)             |                                       |                                      |                     |                                             |
| 4914 - Donations/sponsorship                          | (3,695)              |                                       |                                      |                     |                                             |
| 4927 - Sales - Beer & Liquor                          |                      | (1,018)                               |                                      |                     |                                             |
| 6100 - Materials & Supplies                           | 315                  | 2,534                                 | 2,500                                | 2,500               |                                             |
| 6107 - Purchases - Beer & Liquor                      | 2,322                |                                       | 7,600                                | 7,600               |                                             |
| 6109 - Purchases - Food & Beverages                   |                      | 7,617                                 |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                         | 16,074               | 19,951                                | 20,000                               | 20,000              |                                             |
| 6120 - Printing                                       | 1,262                | 773                                   | 775                                  | 775                 |                                             |
| 6130 - Postage & Courier                              | 1,801                | 3,386                                 | 3,300                                | 3,300               |                                             |
| 6132 - Contract Rider                                 | 11,784               |                                       |                                      |                     |                                             |
| 6133 - Clothing                                       | 1,780                | 1,872                                 | 1,800                                | 1,800               |                                             |
| 6135 - Security                                       | 318                  |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel                           | 48,116               | 2,565                                 | 2,500                                | 2,500               |                                             |
| 6340 - Entertainment                                  | 67,797               |                                       |                                      |                     |                                             |
| 6361 - Honorariums                                    | 9,533                |                                       |                                      |                     |                                             |
| 6370 - Rentals                                        | 92,045               | 67,679                                | 57,000                               | 57,000              |                                             |
| 6375 - Inter dept transfer                            | (28,470)             | (26,701)                              | (23,005)                             | (23,005)            |                                             |
| 6412 - Sponsorship                                    |                      | 4,013                                 |                                      |                     |                                             |
| 6420 - Bank and service charges                       | 4,656                | 20                                    |                                      |                     |                                             |

| Department<br>GL Account                   | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|--------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                            | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 6430 - Bad Debts                           | 1,221                |                                       |                                      |                     |                                             |
| 6500 - Equipment                           | 161                  |                                       |                                      |                     |                                             |
| 6505 - Computer Software                   | 563                  |                                       |                                      |                     |                                             |
| 6610 - Telephones                          | 1,069                | 282                                   | 280                                  | 280                 |                                             |
| 6620 - Insurance, Permits & Licences       | 168                  | 258                                   | 250                                  | 250                 |                                             |
| 6660 - Contract Services                   | 31                   | 495                                   | 500                                  | 500                 |                                             |
| <b>5080 - Frosh Total</b>                  | <b>37,403</b>        | <b>10,051</b>                         | <b>0</b>                             | <b>0</b>            |                                             |
| <b>5081 - Street Fest (INACTIVE)</b>       |                      |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel                | 25                   |                                       |                                      |                     |                                             |
| <b>5081 - Street Fest (INACTIVE) Total</b> | <b>25</b>            |                                       |                                      |                     |                                             |
| <b>5084 - Sponsorship</b>                  |                      |                                       |                                      |                     |                                             |
| 4914 - Donations/sponsorship               | (74,986)             | (59,628)                              | (47,448)                             |                     | 47,448                                      |
| 4921 - Sponsorship - Admin fee             | (30)                 | (573)                                 | (449)                                |                     | 449                                         |
| 6137 - L/D Telephone and Fax               | 26                   | 10                                    | 9                                    |                     | (9)                                         |
| 6138 - Photocopy                           | 5                    | 1                                     | 1                                    |                     | (1)                                         |
| 6306 - Conferences & Travel                | 21                   | 95                                    | 95                                   |                     | (95)                                        |
| 6375 - Inter dept transfer                 | 74,986               | 59,628                                | 47,448                               |                     | (47,448)                                    |
| 6420 - Bank and service charges            | 787                  | 102                                   | 81                                   |                     | (81)                                        |
| 6430 - Bad Debts                           | 4,000                | (1,436)                               | (1,436)                              |                     | 1,436                                       |
| 6610 - Telephones                          |                      | 423                                   | 336                                  |                     | (336)                                       |
| <b>5084 - Sponsorship Total</b>            | <b>4,809</b>         | <b>(1,378)</b>                        | <b>(1,363)</b>                       |                     | <b>1,363</b>                                |
| <b>5085 - Faculty Olympics</b>             |                      |                                       |                                      |                     |                                             |
| 4908 - Registration Fees / Admissions      | (39,945)             | (58,690)                              | (66,000)                             | (66,000)            |                                             |
| 4931 - T-Shirt Sales                       |                      | 0                                     |                                      |                     |                                             |
| 6100 - Materials & Supplies                | 1,058                | 298                                   | 2,200                                | 2,200               |                                             |
| 6107 - Purchases - Beer & Liquor           | 1,145                |                                       |                                      |                     |                                             |
| 6109 - Purchases - Food & Beverages        | 61                   |                                       |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S              | 4,250                | 13,815                                | 24,000                               | 24,000              |                                             |
| 6130 - Postage & Courier                   | 8                    | 1                                     |                                      |                     |                                             |
| 6133 - Clothing                            | 7,587                |                                       | 7,000                                | 7,000               |                                             |
| 6306 - Conferences & Travel                | 7,229                | (35)                                  | 7,000                                | 7,000               |                                             |
| 6320 - Advertising & Promotion             | 300                  | 10                                    |                                      |                     |                                             |
| 6340 - Entertainment                       | 20,017               |                                       | 2,800                                | 2,800               |                                             |
| 6361 - Honorariums                         | 200                  |                                       |                                      |                     |                                             |
| 6370 - Rentals                             | 3,242                | 4,035                                 | 23,000                               | 23,000              |                                             |
| 6375 - Inter dept transfer                 | (3,000)              | (2,625)                               |                                      |                     |                                             |
| 6399 - Inter department charge             | 2,148                |                                       |                                      |                     |                                             |
| 6420 - Bank and service charges            |                      | 0                                     |                                      |                     |                                             |
| <b>5085 - Faculty Olympics Total</b>       | <b>4,300</b>         | <b>(43,191)</b>                       | <b>0</b>                             | <b>0</b>            |                                             |
| <b>5087 - Affaires Francophones</b>        |                      |                                       |                                      |                     |                                             |
| 4908 - Registration Fees / Admissions      | (740)                |                                       |                                      |                     |                                             |
| 4914 - Donations/sponsorship               |                      | (150)                                 |                                      |                     |                                             |
| 6100 - Materials & Supplies                | 21                   |                                       | 200                                  | 200                 |                                             |
| 6111 - Food & Beverages - N/S              | 85                   | 70                                    | 400                                  |                     | (400)                                       |
| 6120 - Printing                            | 340                  | 25                                    |                                      |                     |                                             |
| 6130 - Postage & Courier                   | 4                    | 1                                     |                                      |                     |                                             |
| 6306 - Conferences & Travel                |                      | 53                                    |                                      |                     |                                             |
| 6320 - Advertising & Promotion             | 429                  |                                       | 200                                  |                     | (200)                                       |
| 6340 - Entertainment                       | 716                  |                                       | 200                                  |                     | (200)                                       |
| 6370 - Rentals                             | 408                  |                                       |                                      |                     |                                             |
| 6399 - Inter department charge             | 176                  |                                       |                                      |                     |                                             |
| 6411 - Donations                           |                      | 350                                   |                                      |                     |                                             |
| <b>5087 - Affaires Francophones Total</b>  | <b>1,439</b>         | <b>349</b>                            | <b>1,000</b>                         | <b>200</b>          | <b>(800)</b>                                |
| <b>5088 - Social Justice Days</b>          |                      |                                       |                                      |                     |                                             |
| 6411 - Donations                           |                      | 1,000                                 | 1,000                                | 1,000               |                                             |
| <b>5088 - Social Justice Days Total</b>    |                      | <b>1,000</b>                          | <b>1,000</b>                         | <b>1,000</b>        |                                             |
| <b>5096 - Hip Hop Week</b>                 |                      |                                       |                                      |                     |                                             |
| 4914 - Donations/sponsorship               | (4,347)              | (1,411)                               | (1,411)                              |                     | 1,411                                       |
| 6100 - Materials & Supplies                | 282                  | (397)                                 | (397)                                |                     | 397                                         |
| 6111 - Food & Beverages - N/S              | (95)                 |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel                | 514                  |                                       |                                      |                     |                                             |
| 6361 - Honorariums                         | 2,250                |                                       |                                      |                     |                                             |
| 6370 - Rentals                             | (68)                 |                                       |                                      |                     |                                             |
| 6375 - Inter dept transfer                 | (1,900)              |                                       |                                      |                     |                                             |
| 6660 - Contract Services                   | 11,190               |                                       |                                      |                     |                                             |
| <b>5096 - Hip Hop Week Total</b>           | <b>7,826</b>         | <b>(1,808)</b>                        | <b>(1,809)</b>                       |                     | <b>1,809</b>                                |

| Department<br>GL Account                            | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|-----------------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                                     | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| <b>5527 - SSPN</b>                                  |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies                         |                      | 29                                    | 250                                  |                     | (250)                                       |
| 6111 - Food & Beverages - N/S                       |                      |                                       | 250                                  |                     | (250)                                       |
| <b>5527 - SSPN Total</b>                            |                      | <b>29</b>                             | <b>500</b>                           |                     | <b>(500)</b>                                |
| <b>5528 - Awards Banquet</b>                        |                      |                                       |                                      |                     |                                             |
| 4914 - Donations/sponsorship                        | (6,000)              | (6,000)                               | (12,500)                             | (6,750)             | 5,750                                       |
| 6100 - Materials & Supplies                         | 758                  |                                       | 750                                  | 750                 |                                             |
| 6111 - Food & Beverages - N/S                       | 5,026                |                                       | 4,000                                | 2,000               | (2,000)                                     |
| 6130 - Postage & Courier                            | 2                    |                                       |                                      |                     |                                             |
| 6136 - Porter charges                               | 157                  |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel                         | 12                   |                                       |                                      |                     |                                             |
| 6340 - Entertainment                                | 2,600                |                                       | 2,500                                | 1,000               | (1,500)                                     |
| 6370 - Rentals                                      | 4,573                |                                       | 1,500                                | 1,000               | (500)                                       |
| 6375 - Inter dept transfer                          | (750)                |                                       |                                      |                     |                                             |
| 6399 - Inter department charge                      | 4,464                |                                       | 4,500                                | 2,000               | (2,500)                                     |
| <b>5528 - Awards Banquet Total</b>                  | <b>10,842</b>        | <b>(6,000)</b>                        | <b>750</b>                           | <b>0</b>            | <b>(750)</b>                                |
| <b>5535 - Culture Shock</b>                         |                      |                                       |                                      |                     |                                             |
| 6411 - Donations                                    |                      | 1,000                                 | 1,000                                | 1,000               |                                             |
| <b>5535 - Culture Shock Total</b>                   |                      | <b>1,000</b>                          | <b>1,000</b>                         | <b>1,000</b>        |                                             |
| <b>5558 - Activities Night</b>                      |                      |                                       |                                      |                     |                                             |
| 4903 - Rentals                                      | (1,250)              | (3,055)                               | (3,055)                              | (3,370)             | (315)                                       |
| 4908 - Registration Fees / Admissions               | (645)                | (940)                                 | (940)                                | (940)               |                                             |
| 6100 - Materials & Supplies                         | 10                   |                                       |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                       | 445                  | 60                                    | 60                                   | 60                  |                                             |
| 6120 - Printing                                     | 1,828                | 574                                   | 575                                  | 575                 |                                             |
| 6130 - Postage & Courier                            | 1                    | 2                                     | 2                                    |                     | (2)                                         |
| 6135 - Security                                     | 508                  |                                       |                                      |                     |                                             |
| 6138 - Photocopy                                    | 9                    |                                       |                                      |                     |                                             |
| 6320 - Advertising & Promotion                      |                      | 107                                   | 107                                  | 105                 | (2)                                         |
| 6370 - Rentals                                      | 690                  | 2,816                                 | 2,815                                | 2,815               |                                             |
| 6375 - Inter dept transfer                          | (3,638)              | (4,125)                               | (4,125)                              | (4,125)             |                                             |
| 6399 - Inter department charge                      | 1,392                | 1,883                                 | 1,880                                | 1,880               |                                             |
| 6420 - Bank and service charges                     | 2                    | 1                                     | 2                                    |                     | (2)                                         |
| <b>5558 - Activities Night Total</b>                | <b>(648)</b>         | <b>(2,677)</b>                        | <b>(2,679)</b>                       | <b>(3,000)</b>      | <b>(321)</b>                                |
| <b>5559 - Four Floors</b>                           |                      |                                       |                                      |                     |                                             |
| 4908 - Registration Fees / Admissions               | (20,544)             | (11,546)                              | (11,546)                             | (20,551)            | (9,005)                                     |
| 4914 - Donations/sponsorship                        |                      | (92)                                  | (92)                                 | (92)                |                                             |
| 6100 - Materials & Supplies                         | 2,329                | 107                                   | 82                                   | 82                  |                                             |
| 6111 - Food & Beverages - N/S                       |                      | 285                                   | 217                                  | 217                 |                                             |
| 6120 - Printing                                     | 300                  | 80                                    | 80                                   | 80                  |                                             |
| 6130 - Postage & Courier                            | 2                    | 3                                     | 3                                    | 3                   |                                             |
| 6135 - Security                                     | 3,119                | 2,270                                 | 2,270                                | 2,270               |                                             |
| 6138 - Photocopy                                    |                      | 48                                    | 48                                   | 48                  |                                             |
| 6306 - Conferences & Travel                         | 167                  | 14                                    | 14                                   | 14                  |                                             |
| 6320 - Advertising & Promotion                      | 600                  |                                       |                                      |                     |                                             |
| 6340 - Entertainment                                | 14,100               | 15,100                                | 15,100                               | 15,100              |                                             |
| 6370 - Rentals                                      | 586                  |                                       |                                      |                     |                                             |
| 6375 - Inter dept transfer                          | (7,875)              | (188)                                 | (188)                                | (188)               |                                             |
| 6399 - Inter department charge                      | 10,088               | 2,117                                 | 2,117                                | 2,117               |                                             |
| 6440 - Cash Over/Short                              | (22)                 |                                       |                                      |                     |                                             |
| 6610 - Telephones                                   |                      | 900                                   | 900                                  | 900                 |                                             |
| <b>5559 - Four Floors Total</b>                     | <b>2,850</b>         | <b>9,098</b>                          | <b>9,005</b>                         | <b>(0)</b>          | <b>(9,005)</b>                              |
| <b>5581 - Sustainability Case Competition</b>       |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies                         | (47)                 |                                       |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                       | 108                  |                                       |                                      |                     |                                             |
| 6130 - Postage & Courier                            | 4                    |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel                         | (10)                 |                                       |                                      |                     |                                             |
| 6320 - Advertising & Promotion                      |                      |                                       | 200                                  |                     | (200)                                       |
| 6340 - Entertainment                                | (75)                 |                                       |                                      |                     |                                             |
| 6411 - Donations                                    | 250                  | (63)                                  | 200                                  |                     | (200)                                       |
| <b>5581 - Sustainability Case Competition Total</b> | <b>230</b>           | <b>(63)</b>                           | <b>400</b>                           |                     | <b>(400)</b>                                |

| Department<br>GL Account               | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|----------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                        | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 6036 - Student Handbook                |                      |                                       |                                      |                     |                                             |
| 4910 - Advertising CU                  | (53,939)             |                                       |                                      | (50,000)            | (50,000)                                    |
| 4919 - Advertising HB                  |                      | (36,329)                              | (36,329)                             |                     | 36,329                                      |
| 4920 - Advertising HB - Discount       | 1                    | 2,987                                 | 2,987                                |                     | (2,987)                                     |
| 4921 - Advertising HB - Admin fee      |                      | (363)                                 | (363)                                |                     | 363                                         |
| 6100 - Materials & Supplies            |                      | 24                                    | 24                                   |                     | (24)                                        |
| 6120 - Printing                        | 12,462               | 19,489                                | 19,489                               | 20,000              | 511                                         |
| 6130 - Postage & Courier               | 15                   | 46                                    | 45                                   |                     | (45)                                        |
| 6306 - Conferences & Travel            |                      | 20                                    | 20                                   |                     | (20)                                        |
| 6375 - Inter dept transfer             | 5,313                | 3,022                                 | 3,022                                |                     | (3,022)                                     |
| 6420 - Bank and service charges        | 79                   | 10                                    | 10                                   |                     | (10)                                        |
| 6430 - Bad Debts                       |                      | 1                                     | 1                                    |                     | (1)                                         |
| 6620 - Insurance, Permits & Licences   | 755                  |                                       |                                      |                     |                                             |
| 6660 - Contracts Services              | 23,700               |                                       |                                      | 0                   |                                             |
| 6036 - Student Handbook Total          | (11,614)             | (11,093)                              | (11,093)                             | (30,000)            | (18,907)                                    |
| 6050 - Website                         |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies            |                      |                                       |                                      | 0                   |                                             |
| 6130 - Postage & Courier               |                      |                                       | 5                                    |                     | (5)                                         |
| 6620 - Insurance, Permits & Licences   | 755                  |                                       | 1,440                                |                     | (1,440)                                     |
| 6050 - Website Total                   | 755                  |                                       | 1,445                                | 0                   | (1,445)                                     |
| 6065 - Old McGill Yearbook             |                      |                                       |                                      |                     |                                             |
| 4903 - Rentals / Sales Old McGill      | (3,090)              | (10,410)                              | (19,710)                             | (9,000)             | 10,710                                      |
| 6100 - Materials & Supplies            | 107                  |                                       |                                      |                     |                                             |
| 6120 - Printing                        | 20,711               |                                       | 14,920                               | 0                   | (14,920)                                    |
| 6130 - Postage & Courier               | 21                   | 19                                    | 99                                   |                     | (99)                                        |
| 6320 - Advertising & Promotion         | 383                  | (263)                                 | (183)                                |                     | 183                                         |
| 6420 - Bank and service charges        | 24                   | 19                                    | 47                                   |                     | (47)                                        |
| 6620 - Insurance, Permits & Licences   | 379                  |                                       | 1,152                                |                     | (1,152)                                     |
| 6660 - Contracts (Commission)          |                      | 675                                   | 1,275                                |                     | (1,275)                                     |
| 6065 - Old McGill Yearbook Total       | 18,535               | (9,960)                               | (2,400)                              | (9,000)             | (6,600)                                     |
| 7010 - TVM Student Television          |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                    | (54,279)             | (56,643)                              | (54,279)                             | (54,279)            |                                             |
| 4908 - Registration Fees / Admissions  | (540)                |                                       |                                      |                     |                                             |
| 4910 - Advertising                     | (210)                |                                       |                                      |                     |                                             |
| 4919 - Training and Production Revenue |                      | (60)                                  |                                      |                     |                                             |
| 4998 - Previous years surplus          | (36,898)             | (29,543)                              | (29,543)                             | (29,543)            |                                             |
| 6100 - Materials & Supplies            | 2,659                | 733                                   | 2,000                                | 2,000               |                                             |
| 6101 - Costumes & Make-up              | 1,347                | 340                                   | 1,000                                | 1,000               |                                             |
| 6104 - Sets & Props                    | 430                  | 135                                   | 700                                  | 700                 |                                             |
| 6105 - Scripts & Royalties             | 202                  |                                       | 300                                  | 300                 |                                             |
| 6111 - Food & Beverages - N/S          | 6,695                | 3,872                                 | 7,000                                | 7,000               |                                             |
| 6120 - Printing                        | 550                  | 628                                   | 1,088                                | 1,088               |                                             |
| 6130 - Postage & Courier               | 127                  | 34                                    | 100                                  | 100                 |                                             |
| 6133 - Clothing                        | 1,253                | 605                                   | 2,000                                | 2,000               |                                             |
| 6135 - Security                        |                      | 413                                   |                                      |                     |                                             |
| 6138 - Photocopy                       |                      | 14                                    |                                      |                     |                                             |
| 6139 - Office Supplies                 | 424                  | 16                                    | 800                                  | 800                 |                                             |
| 6180 - Publishing                      | 603                  | 132                                   | 500                                  | 500                 |                                             |
| 6306 - Conferences & Travel            | 3,880                | 5,637                                 | 7,500                                | 7,500               |                                             |
| 6320 - Advertising & Promotion         | 3,595                | 2,096                                 | 4,500                                | 4,500               |                                             |
| 6340 - Entertainment                   | 193                  |                                       |                                      |                     |                                             |
| 6360 - Stipends                        | 6,500                |                                       |                                      |                     |                                             |
| 6370 - Rentals                         | 4,096                | 2,458                                 | 6,000                                | 6,000               |                                             |
| 6399 - Inter department charge         | 1,449                | 90                                    |                                      |                     |                                             |
| 6411 - Donations                       |                      | 600                                   |                                      |                     |                                             |
| 6500 - Equipment                       | 1,044                | 19,938                                | 24,000                               | 24,000              |                                             |
| 6505 - Computer Software               | 107                  | 831                                   |                                      |                     |                                             |
| 6510 - Computer Expenses               | 126                  | 219                                   | 4,000                                | 4,000               |                                             |
| 6515 - Furniture                       | 186                  | 242                                   | 1,000                                | 1,000               |                                             |
| 6610 - Telephones                      | 888                  | 707                                   | 800                                  | 800                 |                                             |
| 6660 - Contract Services               | 100                  | (100)                                 | 1,800                                | 1,800               |                                             |
| 6809 - Benefits                        | 716                  | 1,157                                 |                                      |                     |                                             |
| 6810 - Salaries                        |                      | 198                                   |                                      |                     |                                             |
| 6812 - Student Staff                   |                      | 12,218                                | 18,734                               | 18,734              |                                             |
| 6818 - AUTO VAC                        | 260                  | 497                                   |                                      |                     |                                             |
| 7010 - TVM Student Television Total    | (54,505)             | (32,536)                              | 0                                    | 0                   |                                             |



| Department<br>GL Account                           | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|----------------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                                    | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 7011 - McGill International Students Network       |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                                | (19,301)             | (9,860)                               | (9,900)                              |                     | 9,900                                       |
| 4908 - Registration Fees / Admissions              | (55,009)             | (60,380)                              | (84,887)                             |                     | 84,887                                      |
| 4914 - Donations/sponsorship                       |                      | (2,000)                               | (2,000)                              |                     | 2,000                                       |
| 4939 - Miscellaneous Revenue                       | (785)                |                                       |                                      |                     |                                             |
| 4998 - Previous years surplus                      | (18,905)             | (14,724)                              | (10,744)                             |                     | 10,744                                      |
| 6100 - Materials & Supplies                        | 231                  | 429                                   | 829                                  |                     | (829)                                       |
| 6109 - Purchases - Food & Beverages                | 85                   | 530                                   |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                      | 1,186                | 1,026                                 | 770                                  |                     | (770)                                       |
| 6120 - Printing                                    | 1,350                | 475                                   | 475                                  |                     | (475)                                       |
| 6130 - Postage & Courier                           | 29                   | 18                                    | 17                                   |                     | (17)                                        |
| 6133 - Clothing                                    | 772                  | 733                                   | 850                                  |                     | (850)                                       |
| 6138 - Photocopy                                   | 8                    | 90                                    | 43                                   |                     | (43)                                        |
| 6139 - Office Supplies                             | 18                   | 80                                    | 70                                   |                     | (70)                                        |
| 6140 - Books & Publications                        | 39                   |                                       |                                      |                     |                                             |
| 6200 - Photography                                 |                      | 40                                    | 50                                   |                     | (50)                                        |
| 6306 - Conferences & Travel                        | 61,683               | 75,865                                | 95,807                               |                     | (95,807)                                    |
| 6320 - Advertising & Promotion                     | 130                  | 528                                   | 743                                  |                     | (743)                                       |
| 6340 - Entertainment                               | 10,849               | 4,434                                 | 6,962                                |                     | (6,962)                                     |
| 6361 - Honorariums                                 |                      | 75                                    | 75                                   |                     | (75)                                        |
| 6361 - Interdept charges                           |                      | 206                                   |                                      |                     |                                             |
| 6370 - Rentals                                     | 154                  |                                       |                                      |                     |                                             |
| 6411 - Donations                                   |                      | 297                                   | 222                                  |                     | (222)                                       |
| 6505 - Computer Software                           | 165                  |                                       |                                      |                     |                                             |
| 6510 - Computer Expenses                           | 476                  | (35)                                  | (35)                                 |                     | 35                                          |
| 6610 - Telephones                                  | 601                  | 442                                   | 653                                  |                     | (653)                                       |
| 6809 - Benefits                                    | 47                   |                                       |                                      |                     |                                             |
| 6812 - Student Staff                               | 424                  |                                       |                                      |                     |                                             |
| 6818 - AUTO VAC                                    | 17                   |                                       |                                      |                     |                                             |
| 7011 - McGill International Students Network Total | (15,736)             | (1,731)                               | 0                                    |                     |                                             |
| 7015 - M-SERT                                      |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                                | (33,560)             | (32,168)                              | (32,530)                             | (32,530)            |                                             |
| 4908 - Registration Fees / Admissions              | (13,910)             | (15,255)                              | (18,120)                             | (18,120)            |                                             |
| 4914 - Donations/sponsorship                       | (1,200)              | (1,257)                               | (1,857)                              | (1,857)             |                                             |
| 4915 - Fundraising Revenue                         | (1,359)              |                                       |                                      |                     |                                             |
| 4931 - T-Shirt Sales                               |                      | (1,409)                               |                                      |                     |                                             |
| 4998 - Previous years surplus                      | 956                  | (4,363)                               |                                      |                     |                                             |
| 6100 - Materials & Supplies                        | 6,038                | 6,305                                 | 11,255                               | 11,255              |                                             |
| 6110 - Repairs & Maintenance                       |                      | 880                                   |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                      | 1,040                | 1,395                                 | 2,859                                | 2,859               |                                             |
| 6120 - Printing                                    | 323                  | 650                                   | 950                                  | 950                 |                                             |
| 6130 - Postage & Courier                           | 52                   | 77                                    | 120                                  | 120                 |                                             |
| 6131 - Miscellaneous                               |                      | 611                                   | 611                                  | 611                 |                                             |
| 6133 - Clothing                                    | 1,600                | 2,260                                 | 2,960                                | 2,960               |                                             |
| 6138 - Photocopy                                   | 11                   | 40                                    | 40                                   | 40                  |                                             |
| 6139 - Office Supplies                             | 279                  | 286                                   | 405                                  | 405                 |                                             |
| 6140 - Books & Publications                        | 1,260                |                                       |                                      |                     |                                             |
| 6160 - Memberships/Training                        | 16,113               | 10,311                                | 10,235                               | 10,235              |                                             |
| 6306 - Conferences & Travel                        | 4,006                | 1,899                                 | 2,271                                | 2,271               |                                             |
| 6320 - Advertising & Promotion                     | 86                   | 66                                    | 66                                   | 66                  |                                             |
| 6340 - Entertainment                               | 3,096                | 54                                    | 3,054                                | 3,054               |                                             |
| 6370 - Rentals                                     | 1,424                | 190                                   | 2,190                                | 2,190               |                                             |
| 6375 - Inter dept transfer                         |                      | (630)                                 | (630)                                | (630)               |                                             |
| 6399 - Inter department charge                     | 812                  | 900                                   | 900                                  | 900                 |                                             |
| 6420 - Bank and service charges                    | 33                   | 37                                    | 37                                   | 37                  |                                             |
| 6500 - Equipment                                   | 898                  |                                       |                                      |                     |                                             |
| 6505 - Computer Software                           |                      | 123                                   | 123                                  | 123                 |                                             |
| 6515 - Furniture                                   | 82                   | 344                                   | 644                                  | 644                 |                                             |
| 6610 - Telephones                                  | 971                  | 669                                   | 896                                  | 896                 |                                             |
| 6650 - Professional Fees                           |                      | 2,133                                 | 2,133                                | 2,133               |                                             |
| 6660 - Contract Services                           | 6,595                | 12,492                                | 11,389                               | 11,389              |                                             |
| 6872 - C.S.S.T.                                    | (10)                 |                                       |                                      |                     |                                             |
| 7015 - M-SERT Total                                | (4,364)              | (13,360)                              | 0                                    | 0                   |                                             |

| Department<br>GL Account                    | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|---------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                             | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 7020 - Midnight Kitchen                     |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                         | (126,095)            | (127,796)                             | (127,051)                            | (127,051)           |                                             |
| 4914 - Donations/sponsorship                | (4,291)              | (8,529)                               | (4,602)                              | (4,602)             |                                             |
| 4998 - Previous years surplus               | (1,085)              | (14,759)                              | (9,310)                              | (9,310)             |                                             |
| 6100 - Materials & Supplies                 | 2,401                | 1,503                                 | 2,285                                | 2,285               |                                             |
| 6110 - Repairs & Maintenance                | 2,387                | 498                                   | 998                                  | 998                 |                                             |
| 6111 - Food & Beverages - N/S               | 22,466               | 11,912                                | 20,221                               | 20,221              |                                             |
| 6120 - Printing                             | 163                  |                                       | 100                                  | 100                 |                                             |
| 6130 - Postage & Courier                    | 74                   | 33                                    | 50                                   | 50                  |                                             |
| 6138 - Photocopy                            | 18                   |                                       |                                      |                     |                                             |
| 6139 - Office Supplies                      | 469                  | 396                                   | 496                                  | 496                 |                                             |
| 6306 - Conferences & Travel                 | 2,929                | 1,206                                 | 2,535                                | 2,535               |                                             |
| 6320 - Advertising & Promotion              |                      | 18                                    | 169                                  | 169                 |                                             |
| 6361 - Honorariums                          | 250                  | 668                                   | 668                                  | 668                 |                                             |
| 6375 - Inter dept transfer                  |                      | (1,295)                               | (1,295)                              | (1,295)             |                                             |
| 6399 - Inter department charge              |                      | 29                                    | 29                                   | 29                  |                                             |
| 6411 - Donations                            | 1,075                | 2,875                                 | 5,225                                | 5,225               |                                             |
| 6500 - Equipment                            | 861                  | 5,996                                 | 6,996                                | 6,996               |                                             |
| 6610 - Telephones                           | 553                  | 379                                   | 547                                  | 547                 |                                             |
| 6660 - Contract Services                    | 1,441                | 3,781                                 | 3,791                                | 3,791               |                                             |
| 6662 - Cleaning Contract Services           | 3,995                | 4,463                                 | 6,269                                | 6,269               |                                             |
| 6809 - Benefits                             | 7,076                | 6,037                                 | 5,198                                | 5,198               |                                             |
| 6810 - Salaries                             | 4,183                | 1,346                                 | 1,346                                | 1,346               |                                             |
| 6812 - Student Staff                        | 60,491               | 49,926                                | 76,654                               | 76,654              |                                             |
| 6818 - AUTO VAC                             | 2,498                | 2,111                                 | 7,282                                | 7,282               |                                             |
| 6872 - C.S.S.T.                             | (182)                |                                       |                                      |                     |                                             |
| 6880 - SSMU training (Quebec Training Fund) | 400                  | 400                                   | 1,400                                | 1,400               |                                             |
| 7020 - Midnight Kitchen Total               | (17,923)             | (58,802)                              | (0)                                  | (0)                 |                                             |
| 7026 - Players' Theatre                     |                      |                                       |                                      |                     |                                             |
| 4903 - Rentals                              |                      | (75)                                  |                                      |                     |                                             |
| 4907 - Coat check revenue                   |                      | (40)                                  | (40)                                 |                     | 40                                          |
| 4908 - Registration Fees / Admissions       | (10,665)             | (8,099)                               | (12,539)                             |                     | 12,539                                      |
| 4914 - Donations/sponsorship                |                      | (100)                                 | (100)                                |                     | 100                                         |
| 4915 - Fundraising Revenue                  | (2,484)              | (629)                                 | (570)                                |                     | 570                                         |
| 4929 - Sales - Food & Beverages             | (936)                | (529)                                 | (953)                                |                     | 953                                         |
| 4998 - Previous years surplus               | (6,198)              | (4,534)                               | (4,534)                              |                     | 4,534                                       |
| 6100 - Materials & Supplies                 | 177                  | 8                                     | 78                                   |                     | (78)                                        |
| 6101 - Costumes & Make-up                   | 1,166                | 431                                   | 1,031                                |                     | (1,031)                                     |
| 6103 - Set Lighting                         | 888                  | 1,241                                 | 1,800                                |                     | (1,800)                                     |
| 6104 - Sets & Props                         | 3,967                | 2,430                                 | 3,346                                |                     | (3,346)                                     |
| 6105 - Scripts & Royalties                  | 2,171                | 3,531                                 | 2,674                                |                     | (2,674)                                     |
| 6107 - Purchases - Beer & Liquor            | 295                  |                                       |                                      |                     |                                             |
| 6109 - Purchases - Food & Beverages         | 759                  | 335                                   | 749                                  |                     | (749)                                       |
| 6110 - Repairs & Maintenance                | 749                  | 1,827                                 | 2,826                                |                     | (2,826)                                     |
| 6111 - Food & Beverages - N/S               | 780                  | 975                                   | 1,519                                |                     | (1,519)                                     |
| 6120 - Printing                             | 1,147                | 768                                   | 899                                  |                     | (899)                                       |
| 6130 - Postage & Courier                    | 82                   | 22                                    | 37                                   |                     | (37)                                        |
| 6139 - Office Supplies                      | 150                  | 48                                    | 98                                   |                     | (98)                                        |
| 6306 - Conferences & Travel                 | 97                   | 53                                    | 103                                  |                     | (103)                                       |
| 6360 - Stipends                             |                      | 4,000                                 | 4,000                                |                     | (4,000)                                     |
| 6370 - Rentals                              | 47                   | 366                                   | 366                                  |                     | (366)                                       |
| 6399 - Inter department charge              | 2,636                | 423                                   | 632                                  |                     | (632)                                       |
| 6440 - Cash Over/Short                      | (27)                 |                                       |                                      |                     |                                             |
| 6610 - Telephones                           | 683                  | 472                                   | 463                                  |                     | (463)                                       |
| 6809 - Benefits                             |                      | 616                                   | 454                                  |                     | (454)                                       |
| 6810 - Salaries                             |                      | 220                                   |                                      |                     |                                             |
| 6812 - Student Staff                        |                      | 1,512                                 |                                      |                     |                                             |
| 6818 - AUTO VAC                             |                      | 229                                   | 160                                  |                     | (160)                                       |
| 6872 - C.S.S.T.                             | (10)                 |                                       |                                      |                     |                                             |
| 7026 - Players' Theatre Total               | (4,526)              | 5,501                                 | 2,500                                |                     | (2,500)                                     |

| Department<br>GL Account                             | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|------------------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                                      | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| <b>7030 - DriveSafe</b>                              |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                                  | (11,187)             | (18,020)                              | (18,510)                             | (18,510)            |                                             |
| 4903 - Rentals                                       | (2,850)              | (4,200)                               | (3,450)                              | (3,450)             |                                             |
| 4914 - Donations/sponsorship                         | (8,000)              |                                       |                                      |                     |                                             |
| 4998 - Previous years surplus                        | (13,792)             | (12,805)                              |                                      |                     |                                             |
| 6100 - Materials & Supplies                          | 1,600                | 1,581                                 | 2,046                                | 2,046               |                                             |
| 6111 - Food & Beverages - N/S                        | 1,391                | 334                                   | 2,007                                | 2,007               |                                             |
| 6120 - Printing                                      | 71                   |                                       |                                      |                     |                                             |
| 6130 - Postage & Courier                             | 22                   | 17                                    | 23                                   | 23                  |                                             |
| 6133 - Clothing                                      | 1,588                |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel                          | 1,543                | 999                                   | 1,864                                | 1,864               |                                             |
| 6370 - Rentals                                       | 13,536               | 13,677                                | 16,522                               | 16,522              |                                             |
| 6375 - Inter dept transfer                           | 2,427                | (1,000)                               | (1,000)                              | (1,000)             |                                             |
| 6411 - Donations                                     |                      | 10                                    | 10                                   | 10                  |                                             |
| 6500 - Equipment                                     | 356                  |                                       |                                      |                     |                                             |
| 6610 - Telephones                                    | 493                  | 357                                   | 487                                  | 487                 |                                             |
| <b>7030 - DriveSafe Total</b>                        | <b>(12,802)</b>      | <b>(19,050)</b>                       | <b>(0)</b>                           | <b>(0)</b>          |                                             |
| <b>7032 - SACOMSS Sexual Assault Policy WG</b>       |                      |                                       |                                      |                     |                                             |
| 6100 - Materials & Supplies                          |                      |                                       |                                      | 0                   |                                             |
| <b>7032 - SACOMSS Sexual Assault Policy WG Total</b> |                      |                                       |                                      | <b>0</b>            |                                             |
| <b>7033 - SACOMSS</b>                                |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                                  | (33,221)             | (68,656)                              | (66,121)                             | (66,121)            |                                             |
| 4998 - Previous years surplus                        | (40,242)             | (42,941)                              | (42,941)                             | (42,941)            |                                             |
| 6100 - Materials & Supplies                          | 3,916                | 165                                   | 253                                  | 253                 |                                             |
| 6111 - Food & Beverages - N/S                        | 4,365                | 2,584                                 | 3,015                                | 3,015               |                                             |
| 6120 - Printing                                      | 1,431                | 702                                   | 1,921                                | 1,921               |                                             |
| 6130 - Postage & Courier                             | 116                  | 48                                    | 110                                  | 110                 |                                             |
| 6133 - Clothing                                      | 626                  |                                       |                                      |                     |                                             |
| 6138 - Photocopy                                     | 46                   |                                       |                                      |                     |                                             |
| 6139 - Office Supplies                               | 145                  | 156                                   | 108                                  | 108                 |                                             |
| 6140 - Books & Publications                          | 405                  | 156                                   | 406                                  | 406                 |                                             |
| 6160 - Memberships/Training                          | 596                  |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel                          | 102                  | 30                                    | 697                                  | 697                 |                                             |
| 6320 - Advertising & Promotion                       | 11,372               | 7,949                                 | 14,949                               | 14,949              |                                             |
| 6360 - Stipends                                      | 150                  |                                       |                                      |                     |                                             |
| 6361 - Honorariums                                   | 1,516                | 2,125                                 | 3,282                                | 3,282               |                                             |
| 6370 - Rentals                                       | 350                  | 1,087                                 | 1,005                                | 1,005               |                                             |
| 6375 - Inter dept transfer                           |                      | (626)                                 | (626)                                | (626)               |                                             |
| 6411 - Donations                                     | 409                  | 1,965                                 | 7,604                                | 7,604               |                                             |
| 6610 - Telephones                                    | 2,457                | 1,775                                 | 2,392                                | 2,392               |                                             |
| 6809 - Benefits                                      | 238                  | 2,860                                 | 9,178                                | 9,178               |                                             |
| 6810 - Salaries                                      | 37                   | 646                                   | 609                                  | 609                 |                                             |
| 6812 - Student Staff                                 | 2,163                | 26,902                                | 63,551                               | 63,551              |                                             |
| 6818 - AUTO VAC                                      | 105                  | 1,102                                 | 606                                  | 606                 |                                             |
| 6872 - C.S.S.T.                                      | (16)                 |                                       |                                      |                     |                                             |
| <b>7033 - SACOMSS Total</b>                          | <b>(42,934)</b>      | <b>(61,971)</b>                       | <b>0</b>                             | <b>0</b>            |                                             |

| Department<br>GL Account                    | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|---------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                             | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 7034 - Queer McGill                         |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                         | (38,491)             | (38,480)                              | (37,719)                             | (37,719)            |                                             |
| 4908 - Registration Fees / Admissions       | (2,261)              | (200)                                 | 600                                  | 600                 |                                             |
| 4931 - T-Shirt & Other Sales                |                      | (325)                                 |                                      |                     |                                             |
| 4998 - Previous years surplus               | (17,611)             | (23,476)                              | (8,497)                              | (8,497)             |                                             |
| 6100 - Materials & Supplies                 | 2,792                | 499                                   | 167                                  | 167                 |                                             |
| 6111 - Food & Beverages - N/S               | 8,092                | 2,293                                 | 3,850                                | 3,850               |                                             |
| 6120 - Printing                             | 105                  |                                       |                                      |                     |                                             |
| 6130 - Postage & Courier                    | 54                   | 8                                     | 12                                   | 12                  |                                             |
| 6133 - Clothing                             |                      | 714                                   |                                      |                     |                                             |
| 6135 - Security                             | 310                  |                                       |                                      |                     |                                             |
| 6140 - Books & Publications                 | 211                  |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel                 | 785                  | 221                                   | 151                                  | 151                 |                                             |
| 6320 - Advertising & Promotion              | 113                  |                                       |                                      |                     |                                             |
| 6340 - Entertainment                        |                      | 243                                   | 188                                  | 188                 |                                             |
| 6361 - Honorariums                          | 4,100                | 2,219                                 | 4,069                                | 4,069               |                                             |
| 6370 - Rentals                              | 2,761                | 4,834                                 | 7,834                                | 7,834               |                                             |
| 6375 - Inter dept transfer                  | (1,850)              | 150                                   | 150                                  | 150                 |                                             |
| 6411 - Donations                            |                      | 1,772                                 | 4,060                                | 4,060               |                                             |
| 6500 - Equipment                            |                      | 622                                   | 622                                  | 622                 |                                             |
| 6505 - Computer Software                    |                      | 34                                    | 34                                   | 34                  |                                             |
| 6610 - Telephones                           | 1,131                | 825                                   | 1,128                                | 1,128               |                                             |
| 6809 - Benefits                             | 1,496                | 1,188                                 | 2,830                                | 2,830               |                                             |
| 6810 - Salaries                             | 861                  | 231                                   | 232                                  | 232                 |                                             |
| 6812 - Student Staff                        | 13,399               | 11,920                                | 19,899                               | 19,899              |                                             |
| 6818 - AUTO VAC                             | 570                  | 486                                   | 391                                  | 391                 |                                             |
| 6872 - C.S.S.T.                             | (42)                 |                                       |                                      |                     |                                             |
| 7034 - Queer McGill Total                   | (23,475)             | (34,222)                              | (0)                                  | (0)                 |                                             |
| 7035 - Nightline                            |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                         | (15,396)             | (15,392)                              | (15,688)                             | (15,688)            |                                             |
| 4998 - Previous years surplus               | (7,873)              | (6,710)                               | 1,993                                | 1,993               |                                             |
| 6100 - Materials & Supplies                 | 31                   | 60                                    | 300                                  | 300                 |                                             |
| 6111 - Food & Beverages - N/S               | 5,966                | 623                                   | 2,446                                | 2,446               |                                             |
| 6120 - Printing                             | 249                  | 423                                   | 423                                  | 423                 |                                             |
| 6125 - Rent / Utilities Expense             | 2,250                |                                       |                                      |                     |                                             |
| 6130 - Postage & Courier                    | 46                   | 24                                    | 35                                   | 35                  |                                             |
| 6133 - Clothing                             | 46                   |                                       | 700                                  | 700                 |                                             |
| 6139 - Office Supplies                      |                      | 29                                    | 29                                   | 29                  |                                             |
| 6140 - Books & Publications                 | 291                  | 179                                   | 300                                  | 300                 |                                             |
| 6160 - Memberships/Training                 | 276                  |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel                 | 1,769                | 2,902                                 | 3,180                                | 3,180               |                                             |
| 6320 - Advertising & Promotion              | 114                  |                                       | 1,500                                | 1,500               |                                             |
| 6340 - Entertainment                        |                      | 180                                   |                                      |                     |                                             |
| 6370 - Rentals                              | 2,206                | 1,530                                 | 2,030                                | 2,030               |                                             |
| 6375 - Inter dept transfer                  |                      | 626                                   | 626                                  | 626                 |                                             |
| 6500 - Equipment                            |                      |                                       | 200                                  | 200                 |                                             |
| 6505 - Computer Software                    |                      | 419                                   | 850                                  | 850                 |                                             |
| 6510 - Computer Expenses                    | 132                  |                                       |                                      |                     |                                             |
| 6610 - Telephones                           | 3,183                | 858                                   | 1,075                                | 1,075               |                                             |
| 7035 - Nightline Total                      | (6,710)              | (14,249)                              | 0                                    | 0                   |                                             |
| 7036 - Organic Campus                       |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                         | (8,544)              | (8,524)                               | (8,500)                              |                     | 8,500                                       |
| 4909 - Commissions / Vending machines       |                      |                                       | 200                                  |                     | (200)                                       |
| 4929 - Sales - Food & Beverages             | (25,362)             | (16,852)                              | (25,500)                             |                     | 25,500                                      |
| 4998 - Previous years surplus               | (4,226)              | (14,136)                              | (3,960)                              |                     | 3,960                                       |
| 6100 - Materials & Supplies                 | 9                    | 819                                   | 600                                  |                     | (600)                                       |
| 6109 - Purchases - Food & Beverages         | 23,349               | 13,591                                | 23,300                               |                     | (23,300)                                    |
| 6111 - Food & Beverages - N/S               |                      |                                       | 1,000                                |                     | (1,000)                                     |
| 6130 - Postage & Courier                    | 5                    | 3                                     | 5                                    |                     | (5)                                         |
| 6139 - Office Supplies                      |                      |                                       | 50                                   |                     | (50)                                        |
| 6306 - Conferences & Travel                 |                      |                                       | 700                                  |                     | (700)                                       |
| 6320 - Advertising & Promotion              |                      | 145                                   | 1,000                                |                     | (1,000)                                     |
| 6370 - Rentals                              |                      |                                       | 1,000                                |                     | (1,000)                                     |
| 6500 - Equipment                            |                      | 7,807                                 | 9,500                                |                     | (9,500)                                     |
| 6620 - Insurance, Permits & Licences        | 33                   | 34                                    |                                      |                     |                                             |
| 6809 - Benefits                             | 40                   |                                       |                                      |                     |                                             |
| 6812 - Student Staff                        | 347                  |                                       | 350                                  |                     | (350)                                       |
| 6813 - Bonus/Commission                     |                      |                                       | 55                                   |                     | (55)                                        |
| 6818 - AUTO VAC                             | 14                   |                                       |                                      |                     |                                             |
| 6872 - C.S.S.T.                             | (2)                  |                                       |                                      |                     |                                             |
| 6880 - SSMU training (Quebec Training Fund) | 200                  | 200                                   | 200                                  |                     | (200)                                       |
| 7036 - Organic Campus Total                 | (14,137)             | (16,913)                              | 0                                    |                     |                                             |

| Department<br>GL Account                  | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|-------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                           | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 7038 - Volunteer Service                  |                      |                                       |                                      |                     |                                             |
| 4908 - Registration Fees / Admissions     |                      | (520)                                 | (1,300)                              | (1,300)             |                                             |
| 4914 - Donations/sponsorship              |                      | (20)                                  |                                      |                     |                                             |
| 4915 - Fundraising Revenue                | (380)                | (680)                                 | (400)                                | (400)               |                                             |
| 4998 - Previous years surplus             | (568)                | (346)                                 | (346)                                | (346)               |                                             |
| 6100 - Materials & Supplies               | 85                   | 116                                   | 140                                  | 140                 |                                             |
| 6109 - Purchases - Food & Beverages       | 87                   |                                       | 210                                  | 210                 |                                             |
| 6111 - Food & Beverages - N/S             | 634                  | 1,137                                 | 1,170                                | 916                 | (254)                                       |
| 6120 - Printing                           | 96                   | 97                                    | 176                                  | 176                 |                                             |
| 6130 - Postage & Courier                  | 2                    | 3                                     | 4                                    | 4                   |                                             |
| 6133 - Clothing                           |                      | 319                                   | 500                                  | 500                 |                                             |
| 6306 - Conferences & Travel               |                      | 7                                     | 100                                  | 100                 |                                             |
| 6375 - Inter dept transfer                | (303)                | (80)                                  |                                      |                     |                                             |
| 7038 - Volunteer Service Total            | (347)                | 33                                    | 254                                  | (0)                 | (254)                                       |
| 7040 - Union for Gender Empowerment       |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                       | (13,472)             | (13,468)                              | (13,400)                             | (13,400)            |                                             |
| 4914 - Donations/sponsorship              |                      | (600)                                 |                                      |                     |                                             |
| 4998 - Previous years surplus             | (10,636)             | (4,722)                               | (4,722)                              | (4,722)             |                                             |
| 6100 - Materials & Supplies               | 532                  | 119                                   | 550                                  | 550                 |                                             |
| 6111 - Food & Beverages - N/S             | 1,579                | 730                                   | 2,000                                | 2,000               |                                             |
| 6120 - Printing                           | 219                  | 641                                   | 750                                  | 750                 |                                             |
| 6129 - Birth Control & Hygiene            | 1,110                | 1,245                                 | 1,200                                | 1,200               |                                             |
| 6130 - Postage & Courier                  | 79                   | 60                                    | 75                                   | 75                  |                                             |
| 6133 - Clothing                           | 3,499                | 2,696                                 | 3,500                                | 3,500               |                                             |
| 6138 - Photocopy                          | 441                  | 7                                     |                                      |                     |                                             |
| 6139 - Office Supplies                    | 170                  | 88                                    | 170                                  | 170                 |                                             |
| 6140 - Books & Publications               | 6,487                |                                       | 250                                  | 250                 |                                             |
| 6306 - Conferences & Travel               | 242                  | 76                                    | 300                                  | 300                 |                                             |
| 6361 - Honorariums                        | 1,950                | 4,765                                 | 8,352                                | 8,352               |                                             |
| 6370 - Rentals                            |                      |                                       | 2,500                                | 2,500               |                                             |
| 6375 - Inter dept transfer                | 600                  | (650)                                 | (4,050)                              | (4,050)             |                                             |
| 6399 - Inter department charge            |                      |                                       | 150                                  | 150                 |                                             |
| 6411 - Donations                          | 1,925                | 775                                   | 1,800                                | 1,800               |                                             |
| 6515 - Furniture                          |                      | 602                                   |                                      |                     |                                             |
| 6610 - Telephones                         | 556                  | 364                                   | 575                                  | 575                 |                                             |
| 7040 - Union for Gender Empowerment Total | (4,719)              | (7,272)                               | 0                                    | 0                   |                                             |
| 7048 - Savoy Society                      |                      |                                       |                                      |                     |                                             |
| 4908 - Registration Fees / Admissions     | (15,010)             |                                       | (13,400)                             |                     | 13,400                                      |
| 4913 - Membership Dues                    | (805)                | (75)                                  | (740)                                |                     | 740                                         |
| 4914 - Donations/sponsorship              | (5,105)              | (5,070)                               | (5,000)                              |                     | 5,000                                       |
| 4915 - Fundraising Revenue                | (2,341)              | (161)                                 | (2,300)                              |                     | 2,300                                       |
| 4929 - Sales - Food & Beverages           | (420)                | (321)                                 | (400)                                |                     | 400                                         |
| 4998 - Previous years surplus             | 163                  | (6,468)                               | (455)                                |                     | 455                                         |
| 6100 - Materials & Supplies               |                      | 17                                    |                                      |                     |                                             |
| 6101 - Costumes & Make-up                 | 1,020                | 2,260                                 | 3,000                                |                     | (3,000)                                     |
| 6104 - Sets & Props                       |                      | 84                                    | 300                                  |                     | (300)                                       |
| 6109 - Purchases - Food & Beverages       | 198                  | (71)                                  | 200                                  |                     | (200)                                       |
| 6111 - Food & Beverages - N/S             |                      |                                       |                                      | 0                   |                                             |
| 6120 - Printing                           | 798                  | 336                                   | 800                                  |                     | (800)                                       |
| 6130 - Postage & Courier                  | 2                    | 21                                    | 500                                  |                     | (500)                                       |
| 6370 - Rentals                            | 15,182               | 16,950                                | 15,945                               |                     | (15,945)                                    |
| 6375 - Inter dept transfer                | (500)                | (375)                                 | 150                                  |                     | (150)                                       |
| 6399 - Inter department charge            | 350                  |                                       | 350                                  |                     | (350)                                       |
| 6660 - Contract Services                  |                      |                                       | 1,050                                |                     | (1,050)                                     |
| 7048 - Savoy Society Total                | (6,468)              | 7,127                                 | 0                                    | 0                   |                                             |

| Department<br>GL Account              | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|---------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                       | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 7050 - WalkSafe                       |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                   | (2,237)              | (3,604)                               | (3,747)                              | (3,747)             |                                             |
| 4915 - Fundraising Revenue            | (284)                | (126)                                 | (246)                                | (246)               |                                             |
| 4998 - Previous years surplus         | (154)                | (2,678)                               | 321                                  | 321                 |                                             |
| 6100 - Materials & Supplies           | 360                  | 16                                    | 61                                   | 61                  |                                             |
| 6109 - Purchases - Food & Beverages   |                      | 80                                    | 160                                  | 160                 |                                             |
| 6111 - Food & Beverages - N/S         | 537                  | 400                                   | 1,020                                | 1,020               |                                             |
| 6120 - Printing                       | 34                   | 5                                     | 8                                    | 8                   |                                             |
| 6130 - Postage & Courier              | 5                    | 7                                     | 7                                    | 7                   |                                             |
| 6138 - Photocopy                      | 10                   |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel           | 62                   | 110                                   | 598                                  | 598                 |                                             |
| 6320 - Advertising & Promotion        | 263                  | 303                                   | 703                                  | 703                 |                                             |
| 6370 - Rentals                        |                      |                                       | 600                                  | 600                 |                                             |
| 6375 - Inter dept charges             | (3,927)              | (200)                                 | (200)                                | (200)               |                                             |
| 6610 - Telephones                     | 721                  | 527                                   | 715                                  | 715                 |                                             |
| 7050 - WalkSafe Total                 | (4,610)              | (5,160)                               | (0)                                  | (0)                 |                                             |
| 7051 - Plate Club                     |                      |                                       |                                      |                     |                                             |
| 4929 - Sales - Food & Beverages       | (458)                | (15)                                  |                                      |                     |                                             |
| 4939 - Miscellaneous Revenue          | (263)                | (510)                                 |                                      |                     |                                             |
| 4998 - Previous years surplus         | 51                   | (2,185)                               | (2,185)                              | (2,185)             |                                             |
| 6100 - Materials & Supplies           | 267                  | 1,156                                 | 265                                  | 265                 |                                             |
| 6111 - Food & Beverages - N/S         | 77                   | 165                                   | 75                                   | 75                  |                                             |
| 6130 - Postage & Courier              | 2                    | 9                                     | 2                                    | 2                   |                                             |
| 6139 - Office Supplies                |                      | 7                                     |                                      |                     |                                             |
| 6375 - Inter dept transfer            |                      |                                       | 1,000                                | 1,000               |                                             |
| 6500 - Equipment                      |                      |                                       | 843                                  | 843                 |                                             |
| 6515 - Furniture                      | 89                   |                                       |                                      |                     |                                             |
| 7051 - Plate Club Total               | (235)                | (1,373)                               | (0)                                  | (0)                 |                                             |
| 7052 - First Year Council             |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                   | (19,236)             | (17,165)                              | (17,600)                             |                     | 17,600                                      |
| 4908 - Registration Fees / Admissions | (5,560)              |                                       |                                      |                     |                                             |
| 4998 - Previous years surplus         | 1,688                | (309)                                 | (309)                                |                     | 309                                         |
| 6100 - Materials & Supplies           | (12)                 |                                       | 24                                   |                     | (24)                                        |
| 6111 - Food & Beverages - N/S         | 1,489                | (64)                                  | 2,000                                |                     | (2,000)                                     |
| 6120 - Printing                       | 275                  |                                       | 300                                  |                     | (300)                                       |
| 6130 - Postage & Courier              | 10                   | 2                                     | 10                                   |                     | (10)                                        |
| 6138 - Photocopy                      | 50                   |                                       | 50                                   |                     | (50)                                        |
| 6306 - Conferences & Travel           | 23                   | 30                                    | 25                                   |                     | (25)                                        |
| 6340 - Entertainment                  | 7,346                |                                       | 8,000                                |                     | (8,000)                                     |
| 6370 - Rentals                        | 7,718                | 344                                   | 7,500                                |                     | (7,500)                                     |
| 6375 - Inter dept transfer            |                      | 200                                   |                                      |                     |                                             |
| 6411 - Donations                      | 2,383                | 1,300                                 |                                      |                     |                                             |
| 6660 - Contract Services              | (80)                 | 1,656                                 |                                      |                     |                                             |
| 7052 - First Year Council Total       | (3,906)              | (14,006)                              | 0                                    |                     |                                             |
| 7060 - Musicians' Collective          |                      |                                       |                                      |                     |                                             |
| 4998 - Previous years surplus         | (1,616)              | (735)                                 | (735)                                |                     | 735                                         |
| 6100 - Materials & Supplies           | 367                  | 54                                    | 50                                   | 50                  |                                             |
| 6111 - Food & Beverages - N/S         | 278                  | 321                                   | 350                                  | 335                 | (15)                                        |
| 6120 - Printing                       | 55                   | 274                                   | 420                                  | 240                 | (180)                                       |
| 6130 - Postage & Courier              | 10                   | 9                                     | 10                                   | 10                  |                                             |
| 6133 - Clothing                       |                      | 391                                   | 300                                  | 300                 |                                             |
| 6306 - Conferences & Travel           | 51                   |                                       | 65                                   | 65                  |                                             |
| 6320 - Advertising & Promotion        | 225                  |                                       |                                      |                     |                                             |
| 6340 - Entertainment                  | 632                  |                                       |                                      |                     |                                             |
| 6370 - Clothing                       |                      |                                       | 500                                  |                     | (500)                                       |
| 6500 - Equipment                      | 764                  | 1,181                                 | 1,250                                | 500                 | (750)                                       |
| 7060 - Musicians' Collective Total    | 766                  | 1,495                                 | 2,210                                | 1,500               | (710)                                       |

| Department<br>GL Account                 | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                          | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| 7074 - Black Students' Network           |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                      | (7,405)              | (15,173)                              | (14,800)                             | (14,800)            |                                             |
| 4908 - Registration Fees / Admissions    | (1,667)              |                                       | (1,000)                              | (1,000)             |                                             |
| 4915 - Fundraising Revenue               | (1,105)              |                                       |                                      |                     |                                             |
| 4929 - Sales - Food & Beverages          | (455)                | (1,264)                               | (500)                                | (500)               |                                             |
| 4998 - Previous year surplus             | (2,643)              | (699)                                 | (699)                                | (699)               |                                             |
| 6100 - Materials & Supplies              | 201                  | 77                                    | 250                                  | 250                 |                                             |
| 6109 - Purchases - Food & Beverages      | 1,864                | 1,131                                 | 1,800                                | 1,800               |                                             |
| 6111 - Food & Beverages - N/S            | 696                  | 957                                   | 700                                  | 700                 |                                             |
| 6120 - Printing                          | 135                  | 62                                    | 150                                  | 150                 |                                             |
| 6130 - Postage & Courier                 | 11                   | 6                                     | 15                                   | 15                  |                                             |
| 6133 - Clothing                          | 1,143                |                                       | 1,200                                | 1,200               |                                             |
| 6306 - Conferences & Travel              | 782                  | 788                                   |                                      |                     |                                             |
| 6320 - Advertising & Promotion           | 11                   |                                       | 100                                  | 100                 |                                             |
| 6340 - Entertainment                     | 350                  |                                       |                                      |                     |                                             |
| 6361 - Honorariums                       | 6,445                | 500                                   | 9,194                                | 9,194               |                                             |
| 6370 - Rentals                           | 460                  | 120                                   | 1,000                                | 1,000               |                                             |
| 6411 - Donations                         |                      | 650                                   | 1,480                                | 1,480               |                                             |
| 6515 - Furniture                         |                      | 110                                   | 610                                  | 610                 |                                             |
| 6610 - Telephones                        | 479                  | 349                                   | 500                                  | 500                 |                                             |
| 6660 - Contract Services                 |                      | 75                                    |                                      |                     |                                             |
| 7074 - Black Students' Network Total     | (698)                | (12,311)                              | 0                                    | 0                   |                                             |
| 7080 - Peer Support Centre               |                      |                                       |                                      |                     |                                             |
| 6411 - Food & Beverages - N/S            |                      |                                       |                                      | 0                   |                                             |
| 7080 - Peer Support Centre Total         |                      |                                       |                                      | 0                   |                                             |
| 7090 - Flat Bike Collective              |                      |                                       |                                      |                     |                                             |
| 3950 - Bike parts sales                  | (5,243)              | (4,714)                               | (8,396)                              | (8,396)             |                                             |
| 4998 - Previous years surplus            | (1,596)              | 1,800                                 |                                      |                     |                                             |
| 6100 - Materials & Supplies              | 6,025                | 3,703                                 | 7,750                                | 7,750               |                                             |
| 6111 - Food & Beverages - N/S            | 101                  |                                       | 190                                  | 190                 |                                             |
| 6120 - Printing                          | 140                  |                                       |                                      |                     |                                             |
| 6130 - Postage & Courier                 | 8                    | 5                                     | 6                                    | 6                   |                                             |
| 6138 - Photocopy                         | 8                    | 79                                    | 150                                  | 150                 |                                             |
| 6140 - Books & Publications              |                      |                                       | 50                                   | 50                  |                                             |
| 6320 - Advertising & Promotion           |                      | 50                                    | 50                                   | 50                  |                                             |
| 6375 - Inter dept transfer               | (1,200)              | (1,800)                               |                                      |                     |                                             |
| 6500 - Equipment                         | 46                   | 199                                   | 200                                  | 200                 |                                             |
| 7090 - Flat Bike Collective Total        | (1,711)              | (678)                                 | 0                                    | 0                   |                                             |
| 8001 - POTUS (PTOT)                      |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                      | (5,922)              | (5,429)                               | (5,428)                              | (5,428)             |                                             |
| 4908 - Registration Fees / Admissions    | (29,013)             | (6,054)                               |                                      |                     |                                             |
| 4914 - Donations/sponsorship             | (10,400)             | (4,650)                               |                                      |                     |                                             |
| 4949 - Rebates - Keg / bottles and other |                      | (526)                                 |                                      |                     |                                             |
| 4998 - Previous years surplus            | (14,123)             | (11,996)                              |                                      |                     |                                             |
| 6100 - Materials & Supplies              | 525                  | 666                                   |                                      |                     |                                             |
| 6109 - Purchases - Food & Beverages      |                      | 80                                    |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S            | 530                  | 770                                   |                                      |                     |                                             |
| 6130 - Postage & Courier                 | 25                   | 27                                    |                                      |                     |                                             |
| 6133 - Clothing                          | 703                  | 638                                   |                                      |                     |                                             |
| 6160 - Memberships/Training              |                      | 224                                   |                                      |                     |                                             |
| 6306 - Conferences & Travel              | 21,600               |                                       |                                      |                     |                                             |
| 6340 - Entertainment                     | 10,413               |                                       | 5,428                                | 5,428               |                                             |
| 6370 - Rentals                           | 500                  | 110                                   |                                      |                     |                                             |
| 6375 - Inter dept transfer               | (350)                |                                       |                                      |                     |                                             |
| 6399 - Inter department charge           | 150                  | 147                                   |                                      |                     |                                             |
| 6411 - Donations                         | 13,073               |                                       |                                      |                     |                                             |
| 6610 - Telephones                        | 294                  |                                       |                                      |                     |                                             |
| 6620 - Insurance, Permits & Licences     |                      | 44                                    |                                      |                     |                                             |
| 6660 - Contract Services_ others         |                      | 253                                   |                                      |                     |                                             |
| 8001 - POTUS (PTOT) Total                | (11,995)             | (25,696)                              | 0                                    | 0                   |                                             |

| Department<br>GL Account                            | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|-----------------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                                     | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
|                                                     |                      |                                       |                                      |                     |                                             |
| 8002 - SWSA (Social Work)                           |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                                 | (805)                | (820)                                 | (848)                                | (848)               |                                             |
| 4998 - Previous years surplus                       | (1,712)              | (2,754)                               |                                      |                     |                                             |
| 6100 - Materials & Supplies                         | 35                   |                                       |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                       | 84                   | 149                                   |                                      |                     |                                             |
| 6120 - Printing                                     | 4                    |                                       |                                      |                     |                                             |
| 6130 - Postage & Courier                            | 5                    | 10                                    |                                      |                     |                                             |
| 6138 - Photocopy                                    | 6                    |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel                         |                      | 30                                    |                                      |                     |                                             |
| 6340 - Entertainment                                |                      |                                       | 848                                  | 848                 |                                             |
| 6399 - Inter department charge                      | (371)                |                                       |                                      |                     |                                             |
| 8002 - SWSA (Social Work) Total                     | (2,754)              | (3,385)                               | 0                                    | 0                   |                                             |
|                                                     |                      |                                       |                                      |                     |                                             |
| 8003 - NUS (Nursing)                                |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                                 | (19,200)             | (20,603)                              | (21,192)                             | (21,192)            |                                             |
| 4908 - Registration Fees / Admissions               | (1,460)              | (5,579)                               |                                      |                     |                                             |
| 4910 - Advertising                                  |                      | (1,855)                               |                                      |                     |                                             |
| 4914 - Donations/sponsorship                        | (7,450)              | (1,650)                               |                                      |                     |                                             |
| 4915 - Fundraising Revenue                          | (2,143)              | (3,550)                               |                                      |                     |                                             |
| 4998 - Previous years surplus                       | (6,752)              | (8,860)                               |                                      |                     |                                             |
| 6100 - Materials & Supplies                         | 1,826                | 107                                   |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                       | 1,925                | 1,172                                 |                                      |                     |                                             |
| 6120 - Printing                                     | 2,097                | 2,703                                 |                                      |                     |                                             |
| 6130 - Postage & Courier                            | 92                   | 65                                    |                                      |                     |                                             |
| 6133 - Clothing                                     | 2,533                | 2,495                                 |                                      |                     |                                             |
| 6139 - Office Supplies                              | 72                   |                                       |                                      |                     |                                             |
| 6306 - Conferences & Travel                         | 460                  | 3,590                                 |                                      |                     |                                             |
| 6340 - Entertainment                                | 1,464                |                                       | 21,192                               | 21,192              |                                             |
| 6370 - Rentals                                      | 135                  | 1,178                                 |                                      |                     |                                             |
| 6375 - Inter dept transfer                          | 1,580                | (1,408)                               |                                      |                     |                                             |
| 6399 - Inter department charge                      | 768                  |                                       |                                      |                     |                                             |
| 6411 - Donations                                    | 15,092               | 12,725                                |                                      |                     |                                             |
| 6505 - Computer Equipment                           | 102                  | 171                                   |                                      |                     |                                             |
| 8003 - NUS (Nursing) Total                          | (8,859)              | (19,299)                              | 0                                    | 0                   |                                             |
|                                                     |                      |                                       |                                      |                     |                                             |
| 8004 - NUS Graduation                               |                      |                                       |                                      |                     |                                             |
| 4908 - Registration Fees / Admissions               | (7,522)              | (6,280)                               |                                      |                     |                                             |
| 4910 - Advertising                                  | (3,298)              |                                       |                                      |                     |                                             |
| 4914 - Donations/sponsorship                        | (1,278)              | (2,500)                               |                                      |                     |                                             |
| 4915 - Fundraising Revenue                          | (11,723)             | (11,726)                              |                                      |                     |                                             |
| 4998 - Previous years surplus                       | (2,833)              | (284)                                 |                                      |                     |                                             |
| 6100 - Materials & Supplies                         | 15                   | (15)                                  |                                      |                     |                                             |
| 6120 - Printing                                     | 2,404                |                                       |                                      |                     |                                             |
| 6130 - Postage & Courier                            | 2                    | 1                                     |                                      |                     |                                             |
| 6340 - Entertainment                                | 6,082                |                                       |                                      |                     |                                             |
| 6370 - Rentals                                      | 23,367               | 30                                    |                                      |                     |                                             |
| 6375 - Inter dept transfer                          | (5,500)              |                                       |                                      |                     |                                             |
| 8004 - NUS Graduation Total                         | (284)                | (20,774)                              |                                      |                     |                                             |
|                                                     |                      |                                       |                                      |                     |                                             |
| 8055 - Club Subsidies (Club Fund)                   |                      |                                       |                                      |                     |                                             |
| 6411 - Donations                                    | 59,023               | 14,308                                | 44,000                               |                     | (44,000)                                    |
| 8055 - Club Subsidies (Club Fund) Total             | 59,023               | 14,308                                | 44,000                               |                     | (44,000)                                    |
|                                                     |                      |                                       |                                      |                     |                                             |
| 8056 - Clubs and Services                           |                      |                                       |                                      |                     |                                             |
| 4914 - Donations/sponsorship                        | (4,538)              |                                       | (4,000)                              | (4,000)             |                                             |
| 4939 - Miscellaneous Revenue                        |                      |                                       | (4,800)                              |                     | 4,800                                       |
| 4999 - Transfer from ClubAcc                        | (27,331)             | (4,896)                               |                                      |                     |                                             |
| 6100 - Materials & Supplies                         |                      |                                       | 4,000                                | 3,000               | (1,000)                                     |
| 6111 - Food & Beverages - N/S                       |                      |                                       | 650                                  | 650                 |                                             |
| 6115 - Theft & Vandalism                            | 473                  |                                       |                                      |                     |                                             |
| 6120 - Printing                                     |                      | 137                                   |                                      |                     |                                             |
| 6130 - Postage & Courier                            | 46                   | 8                                     |                                      |                     |                                             |
| 6138 - Photocopy                                    | 23                   | 24                                    |                                      |                     |                                             |
| 6399 - Inter department charge                      |                      | 350                                   | 350                                  | 350                 |                                             |
| 6411 - Donations                                    |                      | (1,151)                               |                                      |                     |                                             |
| 6610 - Telephones                                   | 8,050                | 4,570                                 | 6,606                                |                     | (6,606)                                     |
| #N/A                                                | 64,581               |                                       |                                      |                     |                                             |
| 8056 - Clubs and Services Total                     | 41,304               | (958)                                 | 2,806                                | 0                   | (2,806)                                     |
|                                                     |                      |                                       |                                      |                     |                                             |
| 8057 - Services (Inactive - merged with 8056)       |                      |                                       |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                       | 661                  |                                       |                                      |                     |                                             |
| 6399 - Inter department charge                      |                      |                                       | 0                                    |                     |                                             |
| 8057 - Services (Inactive - merged with 8056) Total | 661                  |                                       | 0                                    |                     |                                             |



| Department<br>GL Account                       | Expenses(Revenues)   |                                       |                                      |                     | Variance<br>2015-16 vs. 2016-17<br>Unf(Fav) |
|------------------------------------------------|----------------------|---------------------------------------|--------------------------------------|---------------------|---------------------------------------------|
|                                                | 2014-2015<br>Actuals | 2015-2016<br>Actuals<br>as at Feb. 29 | 2015-2016<br>Budget<br>Mar. Revision | 2016-2017<br>Budget |                                             |
| <b>9052 - First Year Fund</b>                  |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                            |                      | (2,000)                               |                                      |                     |                                             |
| 4998 - Previous years surplus                  |                      | (3,596)                               |                                      |                     |                                             |
| 6375 - Inter dept transfer                     |                      |                                       | (5,596)                              | (5,596)             |                                             |
| 6411 - Donations                               |                      | 3,190                                 | 5,596                                | 5,596               |                                             |
| <b>9052 - First Year Fund Total</b>            |                      | <b>(2,406)</b>                        | <b>0</b>                             | <b>0</b>            |                                             |
| <b>9055 - Club Funding</b>                     |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                            |                      |                                       |                                      | (100,000)           | (100,000)                                   |
| 6411 - Donations                               |                      |                                       |                                      | 100,000             | 100,000                                     |
| <b>9055 - Club Funding Total</b>               |                      |                                       |                                      | <b>0</b>            |                                             |
| <b>9060 - Mental Health Fund</b>               |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                            |                      |                                       |                                      | (5,000)             | (5,000)                                     |
| 6411 - Donations                               |                      |                                       |                                      | 5,000               | 5,000                                       |
| <b>9060 - Mental Health Fund Total</b>         |                      |                                       |                                      | <b>0</b>            |                                             |
| <b>9061 - Equity Fund</b>                      |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                            | (19,317)             | (19,671)                              | (20,150)                             | (20,150)            |                                             |
| 4998 - Previous years surplus                  | (561)                | (2,013)                               | (4,026)                              |                     | 4,026                                       |
| 6375 - Inter dept transfer                     | 3,300                | 1,120                                 |                                      |                     |                                             |
| 6411 - Donations                               | 14,565               | 11,947                                | 24,176                               | 20,150              | (4,026)                                     |
| <b>9061 - Equity Fund Total</b>                | <b>(2,013)</b>       | <b>(8,617)</b>                        | <b>0</b>                             | <b>0</b>            |                                             |
| <b>9062 - Campus Life Fund</b>                 |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                            | (76,004)             | (79,708)                              | (78,178)                             | (78,178)            |                                             |
| 4998 - Previous years surplus                  | 4,274                | (11,613)                              | (23,226)                             |                     | 23,226                                      |
| 6130 - Postage & Courier                       | 44                   |                                       |                                      |                     |                                             |
| 6375 - Inter dept transfer                     | 803                  | 1,335                                 |                                      |                     |                                             |
| 6411 - Donations                               | 59,271               | 48,370                                | 101,404                              | 78,178              | (23,226)                                    |
| <b>9062 - Campus Life Fund Total</b>           | <b>(11,612)</b>      | <b>(41,616)</b>                       | <b>0</b>                             | <b>0</b>            |                                             |
| <b>9063 - Space Fund</b>                       |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                            | (7,323)              | (3,539)                               | (7,470)                              | (7,470)             |                                             |
| 4998 - Previous years surplus                  | (376)                | (3,240)                               | (6,480)                              |                     | 6,480                                       |
| 6375 - Inter dept transfer                     | 1,200                | 2,400                                 |                                      |                     |                                             |
| 6411 - Donations                               | 2,282                | 5,154                                 | 13,950                               | 7,470               | (6,480)                                     |
| 6500 - Equipment                               |                      | 44                                    |                                      |                     |                                             |
| <b>9063 - Space Fund Total</b>                 | <b>(4,217)</b>       | <b>819</b>                            | <b>0</b>                             | <b>0</b>            |                                             |
| <b>9065 - Environnement Fund</b>               |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                            | (48,826)             | (49,485)                              | (50,794)                             | (50,794)            |                                             |
| 4915 - Donations                               | (20)                 |                                       |                                      |                     |                                             |
| 4998 - Previous years surplus                  | (3,231)              | (20,750)                              | (41,501)                             |                     | 41,501                                      |
| 6100 - Materials & Supplies                    | 119                  |                                       |                                      |                     |                                             |
| 6111 - Food & Beverages - N/S                  | 188                  |                                       |                                      |                     |                                             |
| 6120 - Printing                                | 46                   |                                       |                                      |                     |                                             |
| 6130 - Postage & Courier                       | 6                    |                                       |                                      |                     |                                             |
| 6375 - Inter dept transfer                     | 7,019                | 7,725                                 |                                      |                     |                                             |
| 6411 - Donations                               | 17,513               | 15,769                                | 92,295                               | 50,794              | (41,501)                                    |
| <b>9065 - Environnement Fund Total</b>         | <b>(27,186)</b>      | <b>(46,741)</b>                       | <b>0</b>                             | <b>0</b>            |                                             |
| <b>9066 - Ambassador Fund</b>                  |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                            | (76,784)             | (76,703)                              | (78,636)                             | (78,636)            |                                             |
| 4998 - Previous years surplus                  | 3,112                | (9,742)                               | (19,484)                             |                     | 19,484                                      |
| 6130 - Postage & Courier                       | 31                   | 3                                     |                                      |                     |                                             |
| 6375 - Inter dept transfer                     | 3,640                | 1,000                                 |                                      |                     |                                             |
| 6411 - Donations                               | 60,259               | 51,746                                | 98,120                               | 78,636              | (19,484)                                    |
| <b>9066 - Ambassador Fund Total</b>            | <b>(9,742)</b>       | <b>(33,696)</b>                       | <b>0</b>                             | <b>0</b>            |                                             |
| <b>9067 - Charity Fund</b>                     |                      |                                       |                                      |                     |                                             |
| 4900 - Student Fees                            | (19,538)             | (19,855)                              | (20,362)                             | (20,362)            |                                             |
| 4998 - Previous years surplus                  | (8,375)              | (11,488)                              | (22,976)                             |                     | 22,976                                      |
| 6130 - Postage & Courier                       | 12                   | 1                                     |                                      |                     |                                             |
| 6375 - Inter dept transfer                     | 450                  | 408                                   |                                      |                     |                                             |
| 6411 - Donations                               | 15,962               | 14,703                                | 43,338                               | 20,362              | (22,976)                                    |
| <b>9067 - Charity Fund Total</b>               | <b>(11,489)</b>      | <b>(16,231)</b>                       | <b>0</b>                             | <b>0</b>            |                                             |
| <b>Total Operating Fund - Deficit(Surplus)</b> | <b>(214,574)</b>     | <b>(996,665)</b>                      | <b>130,000</b>                       | <b>(100,000)</b>    | <b>(230,000)</b>                            |